

University Park Recreation District

3501 Quadrangle Blvd., Suite 270, Orlando, FL 32817

Phone: 407-723-5900 Fax: 407-723-5901

<http://universityparkrd.com/>

The Special Meeting of the **Board of Supervisors of the University Park Recreation District** will be held on **Tuesday, July 28, 2026, at 2:00 PM** at the Business Offices, 8301 The Park Boulevard, University Park, FL 34201 and virtually.

Meeting ID: 648 161 1158

Passcode: 597609

Join meeting via Zoom:

<https://us02web.zoom.us/j/6481611158?pwd=eWEwQ01tWUFSNDJRTUpNbCtoQmpHUT09&omn=84588938513>

Join via mobile:

+16469313860,,6481611158#,,,597609# US

+19292056099,,6481611158#,,,597609# US (New York)

BOARD OF SUPERVISORS' MEETING AGENDA

Organizational Matters (2:00-2:10PM)

- Call to Order
- Roll Call to Confirm Quorum
- Public Comment Period *[for any members of the public desiring to speak on any proposition before the Board]*

Administrative Matters (2:10-2:20PM)

1. Opening Remarks Chairperson
2. Public Records Request Summary List
3. Correspondence Summary List

Staff Report Matters (2:20-2:30PM)

4. District Counsel
5. District Manager
6. Club Management
7. Committee Reports
 - a. Finance
 - b. Strategic Planning

New Business Matters

8. Nominations / Appointment of Strategic Planning Comm.

Old Business Matters..... (2:40-2:50PM)

9. Consideration of Resolution 2026-19, Assigning Current Members of the Finance Committee to Designated Seats

Date	Meeting Type	Time	Location
August 4, 2026	Special Board of Supervisors' Meeting & Attorney/Client Session	9:00 AM	Laurie Evans Conference Room
August 4, 2026	Special Board of Supervisors Meeting	2:00 PM	University Park Business Offices
August 11, 2026	Board of Supervisors' Rescheduled Meeting	2:00 PM	University Park Business Offices
August 24, 2026	Special Board of Supervisors' Meeting	2:00 PM	University Park Business Offices
September 1, 2026	Board of Supervisors' Meeting	2:00 PM	University Park Business Offices
September 11, 2026	Board of Supervisors' Meeting	2:00 PM	University Park Business Offices
September 29, 2026	Board of Supervisors' Meeting	2:00 PM	University Park Business Offices

10. Supervisor Comments & Future Agenda Items(2:50-3:00PM)

Adjournment



University Park Recreation District

Public Records Request Summary List

Total of All Records Request

Tally of Records	ID# Assignment	Date Updated	Name of File / Subject	Status	Files Released
1	Additional Documents	9.6.24	Additional Documents	Completed	33
1	Insurance	9.26.24	Insurance	Completed	8
1	Additional Records	10.25.24	Additional Records	Completed	3
1	Additional Document	11.7.24	Additional Document	Completed	1
1	Additional Document	11.11.24	Additional Document	Completed	5
1	Additional Document	12.12.24	Additional Document	Completed	2
1	10.1.24 & 12.19.24 Additional Document	12.19.24	10.1.24 & 12.19.24 Additional Document	Completed	6
1	Election	2.6.25	Election	Completed	34
1	4th Election Voter List	2.20.26	4th Election Voter List	Completed	2
1	4th Election Invalid Ballots 3.14.25	3.14.25	4th Election Invalid Ballots 3.14.25	Completed	1
1	Official Tally Sheet 3.14.25	3.14.25	Official Tally Sheet 3.14.25	Completed	1
1	3.31.25	3.31.25	3.31.25	Completed	1
1	2025 Election	4.5.25	2025 Election	Completed	19
1	Ballot Results	4.7.25	Ballot Results	Completed	1
1	4.14.25	4.14.25	4.14.25	Completed	5
1	Business Plan Group Executive	4.14.25	Business Plan Group Executive	Completed	1
1	5 Year Plan	5.6.25	5 Year Plan	Completed	17
1	Organizational Charts	7.15.25	Organizational Charts	Completed	2
1	Finance & Strategic Planning	7.28.25	Finance & Strategic Planning	Completed	9
1	Committee Expertise Summary	7.29.25	Committee Expertise Summary	Completed	2
1	July Board Meetings Attendance	8.1.25	July Board Meetings Attendance	Completed	4
1	8.7.25 District Financial Reports	8.7.25	8.7.25 District Financial Reports	Completed	5
1	MD&A Request	8.8.25	MD&A Request	Completed	3
1	District Financials	8.12.25	District Financials	Completed	2
1	Irrigation System Evaluation	9.17.25	Irrigation System Evaluatiion	Completed	1
1	MB 9.18.25	9.18.25	MB 9.18.25	Completed	1
1	Records Request #1 Fact Focus	10.27.25	Records Request #1 Fact Focus	Completed	3
1	Records Request #2 Finance Legal Issues	10.27.25	Records Request #2 Finance Legal Issues	Completed	16
1	Records Request #4 BOS Workshop Cance	10.27.25	Records Request #4 BOS Workshop Cancellation	Completed	20
1	Records Request #3 Stock Touting SEC	10.28.25	Records Request #3 Stock Touting SEC	Completed	5
1	Records Request #9 Proposals	10.28.25	Records Request #9 Proposals	Completed	2
1	Records Request #9 Proposals	10.28.25	Records Request #9 Proposals	Completed	2
1	Records Request #7 Finance Cancellation	10.28.25	Records Request #7 Finance Cancellation	Completed	10
1	Records Request #8 Invoice Redaction	10.28.25	Records Request #8 Invoice Redaction	Completed	2
1	Records Request #6 9.22.25	10.29.25	Records Request #6 9.22.25	Completed	3
1	ID#3	11.3.25	ID#3 Public Records Request	Completed	1
1	ID#1	11.6.25	ID#1 10.29.25	Completed	3
1	ID#8	11.6.25	ID#8 7.8.24	Completed	5
1	ID#5	11.6.25	ID#5 7.8.24	Completed	4
1	Records Request 11.16.23	11.6.25	Records Request 11.16.23	Completed	2
1	Records Request 2.23.24	11.6.25	Records Request 2.23.24	Completed	2
1	Records Request 3.22.24	11.6.25	Records Request 3.22.24	Completed	5
1	Records Request 5.11.24	11.6.25	Records Request 5.11.24	Completed	3
1	Records Request 5.29.24	11.6.25	Records Request 5.29.24	Completed	4
1	Records Request 1.22.25	11.6.25	Records Request 1.22.25	Completed	2

1	Records Request 3.14.25	11.6.25	Records Request 3.14.25	Completed	2
1	Records Request #5 Varsity Club	11.10.25	Records Request #5 Varsity Club	Completed	8
1	ID#3	11.18.25	ID#3 11.18.25	Completed	1
1	ID#2	11.18.25	Records Request ID#2 10.29.25	Completed	16
1	ID#5	11.18.25	Records Request ID#5 11.16.25	Completed	2
1	ID#10	12.15.25	E-mails from Mark Invoice	Completed	8
1	ID#9	12.17.25	ID#9 11.24.25	Completed	1
1	ID#13	1.8.26	12.29.25 Election Procedure & General Inforamtion Package	Completed	2
1	ID#15	1.8.26	Dec. Start Mtg Recording, Strategic Planning Committee	Completed	4
1	ID#17	1.21.26	Zoom Information	Completed	2
1	ID#6	2.19.26	11.19.25 Maintenance 5-Year Ago	Completed	28
1	ID#1	2.19.26	ID# 1 7.8.24	Completed	5
1	ID#6	2.19.26	ID#6 7.8.24	Completed	19
1	ID#7	2.19.26	ID#7 7.10.24	Completed	23
1	ID#18	3.12.26	AI Invoice from District Counsel	Completed	2
1	ID#11	3.12.26 / 5.22.26	Invoices from Mark B Year 2024	Completed	33
1	ID#12	3.16.26 / 5.22.26	ID #2 10.29.25 (2nd Request)	Completed	72
1	ID#22	4.21.26	Draft of the Opinion Letter from the Comission on Ethics	Completed	5
1	ID#19	5.7.26	Funds Transaction Points A, B, C	Completed	43
1	ID#21	5.7.26	Lewis Longman Walker	Completed	4
1	ID#20	5.21.26	Lewis Longman Walker	Completed	40
1	ID#23	5.21.26	Invoices for Security Equipment 1/1/2020	Completed	10
1	ID#24	5.21.26 / 5.22.26	Emails about Open Seat Position	Completed	14

68	Total of Records Request	7.28.26
607	Total of Files Released	7.28.26



University Park Recreation District

Correspondence Summary List

Correspondence Summary List (as of 7/28/2026)

[illegible]



University Park Recreation District

Nominations / Appointment of Strategic Planning Committee Member

From: [Vivian Carvalho](#)
To: ["Steve Ferrara"](#)
Cc: [Kwame Jackson](#); [Sydney Johnson](#); [Ronni Loundy](#)
Subject: RE: UPRD Strategic Committee Interest – [Your Name]
Date: Monday, July 20, 2026 2:17:00 PM
Attachments: [2026 Ferrara Board Bio Final .pdf](#)

Good afternoon, Mr. Ferrara,

Thank you for your email and your interest in serving on the open position of the University Park Recreation District's Strategic Planning Committee.

Please let this email confirm that we received your email and bio prior to the deadline of July 17, 2026, at noon. Your information will be provided to the Board accordingly.

Additionally, Ronni Loundy, the Chair of the Strategic Planning Committee, has been copied on this email for awareness of your interest.

We appreciate you putting your name forward for consideration. The Board will be reviewing all resumes and bios at the upcoming Board of Supervisors meeting scheduled for July 28, 2026.

If you have any questions in the meantime, please do not hesitate to reach out.

Regards,

Vivian Carvalho
Senior District Manager

—
PFM Management Services LLC

carvalhov@pfm.com | **phone & text 407.723-5945** | **web** pfmmanagement.com [Home](#)
3501 Quadrangle Boulevard | Suite 270 | Orlando, Florida 32817



From: Steve Ferrara <steveferrara@outlook.com>
Sent: Saturday, July 11, 2026 12:18 PM
To: Vivian Carvalho <carvalhov@pfm.com>
Subject: UPRD Strategic Committee Interest – [Your Name]

ALERT: This message is from an external source. **BE CAUTIOUS** before clicking any link or attachment

Dear Vivian,

I am writing to express my interest in serving on the Strategic Planning Committee.

Below is a brief summary of my relevant background and experience:

Background & Experience:

I spent 40+ years in the accounting profession with many operational leadership roles, serving for my last 12 years as the COO of a large accounting firm. During my tenure I oversaw the development and implementation of our strategic plan, which resulted in us growing the firm from \$600 million to \$3 billion in revenues I was also responsible for our finance and IT functions amongst other things which provided me with experience in balancing priorities to best serve our firm.

I also have a strong background in corporate governance, having served on a number of Boards throughout my career.

I feel that my background is a good fit for the skills needed to participate on a strategic planning committee.

Why I'm interested:

My wife Diana and I recently purchased a home in University Park and we are both excited to get actively involved in the community.

I have previously worked with Dick Crouch who I believe can provide you input on my qualifications. My biography is enclosed for your review.

I look forward to the opportunity to contribute to the UPRD.

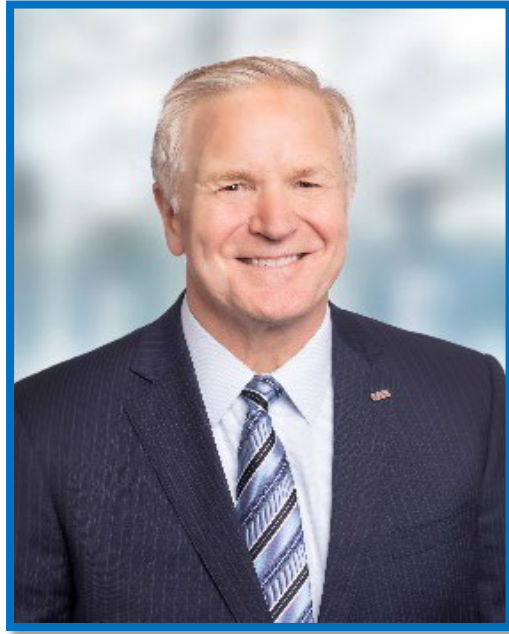
I'd be happy to answer any questions you might have. Thank you for your consideration.

Sincerely,

Steve Ferrara

Cell - (312) 286-9897

steveferrara@outlook.com



STEPHEN R. FERRARA
Board Advisor
Strategic Consultant

steveferrara@outlook.com

Mobile: 312-286-9897

Stephen R. Ferrara
Board Advisor
Strategic Consultant

EXPERIENCE SUMMARY

As an experienced Board Advisor, Steve specializes in guiding organizations through transformative change & strategic growth. Steve leverages his over 40 years of diversified business experience to provide insights that drive innovation, enhance operational efficiency, and maximize profitability, including his experience working at BDO USA PC (BDO) from 1991-2024.

His background includes facilitating growth and innovation, while implementing strategies to maximize profitability. Steve is focused on collaborating with executive teams to develop actionable strategies that align with business objectives.

Key Areas of Expertise:

- Strategic Planning & Execution
- Profit Enhancement
- Governance and Compliance
- Mergers & Acquisitions Strategy and integration
- Financial Oversight and Risk Management
- Market Analysis & Competitive Assessment
- Leadership Development & Succession Planning

Steve was BDO's COO from 2012 through June 2024, when he retired. During his tenure as the COO, BDO grew from \$600 million to \$3 billion in revenue. As the Firm's COO, Steve had overseen every aspect of the Firm's business and was a member of the Firm's Executive management team, where he helped develop strategy and set the direction for the Firm's future sustainability, growth, and profitability.

Steve was responsible for executing the Firm's mergers & acquisitions (M&A) strategy, applying his extensive experience and knowledge to form new ideas, concepts, and methods to help drive the Firm forward. He provided leadership by directing and coordinating all aspects of the M&A process. In his role Steve oversaw the acquisition and integration of over 80 businesses.

Steve oversaw many of the Firm's operational business units, including Finance, IT, People, Business Development, Marketing and Administrative Operations. He also directed the development and implementation of the Firm's national strategies and initiatives related to the Firm's Alliance, Innovation and Industry programs. In addition, Steve oversaw the Firm's International Liaison program and participated on the BDO network's Global Board Advisory Group to help set strategy and direction for the BDO Global Network.

Steve also envisioned and led the conversion of the Firm to an ESOP company in 2023, making BDO one of the largest employee-owned companies in America. He oversaw all aspects of the transaction, including conversion of the Firm from a partnership to a corporate entity, due diligence, valuation, developing a communication plan for partners and employees of the Firm and negotiating with lenders & the ESOP trustee.

Steve was a member of BDO's Board of Directors prior to becoming the Firm's COO. Upon becoming COO Steve was an ex-officio Board member, participating in all Board and Committee meetings from 2012-2024.

From 1997-2012 Steve had approximately 15 years of increasing management responsibility at BDO as both an office and regional managing partner where he was responsible for strategy, growth, profitability & people development, in addition to overseeing numerous client relationships. Steve used this experience to help him in executing his responsibilities as the firm's COO.

In addition to his leadership roles, Steve's experience included working with a variety of public and privately held clients, ranging from emerging businesses to international conglomerates, and coordinating relationships and annual audit, tax and SEC compliance services for entrepreneurial businesses in varying industries.

Steve has served as an advisor for companies on merger, acquisition, and divestiture transactions, including deal structuring, resolution of accounting issues, due diligence procedures and post transaction integration. He has also worked directly with many public companies, offering assistance with initial public offerings (including equity offerings, debt offerings, split-offs and reverse mergers into existing public companies), secondary offerings and other modes of raising capital.

PROFESSIONAL AFFILIATIONS

American Institute of Certified Public Accountants
Chicagoland Chamber of Commerce, Past Board member and Board Chair
Northern Illinois University Business School Advisory Board
Illinois Certified Public Accountants Society, Past Board member
Notebaert Nature Museum, Past Board Member & Past Board Chair
Young Presidents Organization Gold, Chicago Chapter, Past Board Member & Board Chair

EDUCATION

B.S., Accounting, Northern Illinois University
Licensed Certified Public Accountant, Illinois

From: [Vivian Carvalho](#)
To: ["William Mutryn"](#)
Cc: [Kwame Jackson](#); [Sydney Johnson](#); ["ronni.loundy@universityparkrd.com"](mailto:ronni.loundy@universityparkrd.com)
Subject: RE: Strategic Planning Committee Interest –Bill Mutryn
Date: Monday, July 20, 2026 2:20:00 PM

Good afternoon, Mr. Mutryn,

Thank you for your email and your interest in serving on the open position of the University Park Recreation District's Strategic Planning Committee.

Please let this email confirm that we received your email and bio prior to the deadline of July 17, 2026, at noon. Your information will be provided to the Board accordingly.

Additionally, Ronni Loundy, the Chair of the Strategic Planning Committee, has been copied on this email for awareness of your interest.

We appreciate you putting your name forward for consideration. The Board will be reviewing all resumes and bios at the upcoming Board of Supervisors meeting scheduled for July 28, 2026.

If you have any questions in the meantime, please do not hesitate to reach out.

Regards,

Vivian Carvalho
Senior District Manager

PFM Management Services LLC

carvalhov@pfm.com | **phone & text 407.723-5945** | **web** pfmmanagement.com [Home](#)
3501 Quadrangle Boulevard | Suite 270 | Orlando, Florida 32817



From: William Mutryn <wmutryn@gmail.com>
Sent: Monday, July 13, 2026 2:19 PM
To: Vivian Carvalho <carvalhov@pfm.com>
Subject: Fwd: Strategic Planning Committee Interest –Bill Mutryn

ALERT: This message is from an external source.**BE CAUTIOUS** before clicking any link or attachment

Dear Vivian,

I am writing to express my interest in serving on the Strategic Planning Committee. As you know, I applied to serve on this Committee about 6 months ago. My interest in serving has not changed. I was encouraged by Dick Crouch recently when I applied to be on the finance committee. I believe that I could contribute to the future well-being of our community and that is the reason for my interest.

Below is a brief summary of my relevant background and experience (and I have included my resume for your reference):

Background & Experience:

A short Bio is below. To summarize, I graduated and worked as an engineer for 5 years and then was an attorney in private practice for 43 years. I graduated from Case Western Reserve University in 1970 and George Washington University Law School, with high honors, in 1975. My last 25 years as a lawyer was with Holland & Knight, an international law firm and I was co-chair of its national corporate and M&A practice group. I represented parties in over 150 acquisition transactions and I was an adjunct professor at George Washington Law School for 5 years and a frequent speaker at industry events. I have extensive experience with Boards of Directors, both as a lawyer and as a member of about 10 corporate and non-profit Boards. Since 2017 I have been a partner in a Private Equity Group, Bluestone Investment Partners, during which I am a member of the Investment Committee and have been on numerous Boards of portfolio companies.

Why I'm Interested:

My wife, Cynde and I have owned a property in University Park since 2010. I have been the neighborhood Chair for Mayfair for about 5 years and an active tennis player and golfer. My wife is historian of and on the Board of the Women's club. We participate in many Club activities and use the facilities often. We go north for the summer to see family and friends and have a home in McLean Virginia also.

I believe that I have the perspective of active members of the community and know the views of many residents. I have experience in law and finance that I would bring to bear in planning decisions. We are here for the long term and desire to contribute to continue to make this community a wonderful place to live.

I look forward to the opportunity to contribute to the UPRD.

Sincerely,
William J Mutryn
240 447 7813
wmutryn@gmail.com

Bill Mutryn

Bill Mutryn is a Partner at Bluestone Investment Partners and member of the Investment Committee. Bill brings over 40 years of experience as a practicing attorney, most of which has been representing clients in merger and acquisition transactions in the aerospace, defense, government services, healthcare, consumer products, and staffing space. Prior to joining Bluestone Bill was a co-leader of Holland & Knight's Corporate and Mergers and Acquisitions Practice Group and served as a member of Holland & Knight's Directors Committee for 6 years. During the past two decades, Bill has served as lead counsel in over 150 merger and acquisition transactions. Transactions include the sale of Zeta Associates to Lockheed Martin, the sale of Scitor to Leonard Green, the sale of Digital Systems to General Dynamics, and the sale of Dynamics Research Corporation (DRC) to Engility following the acquisition by DRC of High Performance Technology.

Bill was admitted to practice law in Virginia and also has been a member of the bars of Maryland, the District of Columbia and numerous federal courts. Bill is a former president of the Association for Corporate Growth, National Capital Chapter, and he has written articles and lectured on a wide range of business law subjects. He has been named by his peers in several editions of The Best Lawyers in America for Corporate Law, Mergers & Acquisitions Law, as well as Leveraged Buyouts and Private Equity Law.

Bill also served as an adjunct professor at The George Washington University Law School, teaching "Mergers and Acquisitions of Private Entities" and is on the law school's Board of Advisors. Currently Bill was a member of the Board of Advisors of Cordia Partners and Deep Water Point Consulting, the Board of Directors of JetCars, Inc. and Minds Matter of DC, a non-profit organization. Bill has served on the Boards of

Directors of Bluestone's portfolio companies including cBeyond Data, Chesapeake Technology, Valiant, Axis Geospacial, Integral Solutions and Precise Systems.

Bill graduated with honors from the George Washington University Law School and has a B.S. in Engineering from Case Western Reserve University.

From: [Vivian Carvalho](#)
To: ["Beth Wolchock"](#)
Cc: [Kwame Jackson](#); [Sydney Johnson](#); ronni.loundy@universityparkrd.com
Subject: RE: UPRD Strategic Committee Interest – [Your Name]
Date: Monday, July 20, 2026 2:25:00 PM

Good afternoon, Ms. Wolchock,

Thank you for your email and your interest in serving on the open position of the University Park Recreation District's Strategic Planning Committee.

Please let this email confirm that we received your email and bio prior to the deadline of July 17, 2026, at noon. Your information will be provided to the Board accordingly.

Additionally, Ronni Loundy, the Chair of the Strategic Planning Committee, has been copied on this email for awareness of your interest.

We appreciate you putting your name forward for consideration. The Board will be reviewing all resumes and bios at the upcoming Board of Supervisors meeting scheduled for July 28, 2026.

If you have any questions in the meantime, please do not hesitate to reach out.

Regards,

Vivian Carvalho
Senior District Manager

PFM Management Services LLC
carvalhov@pfm.com | phone & text 407.723-5945 | web.pfmmanagement.com Home
3501 Quadrangle Boulevard | Suite 270 | Orlando, Florida 32817

-----Original Message-----

From: Beth Wolchock <bwolchock@aol.com>
Sent: Tuesday, July 14, 2026 12:20 PM
To: Vivian Carvalho <carvalhov@pfm.com>
Subject: UPRD Strategic Committee Interest – [Your Name]

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Dear Vivian,
I am writing to express my interest in serving on the Strategic Planning Committee.
Below is a brief summary of my relevant background and experience

Background & Experience:

I've been a municipal bond underwriter for 4 decades and recently retired 2 weeks ago from Oppenheimer & Co. My work experience in finance provides me a comprehensive background about interest rate markets and all things related to business cycles.

In addition, having priced billions

of dollars of Municipal Bond New Issues for other country clubs as well as various project through the State and Country from roads, schools, water and sewer, hospitals and airports I understand the value of borrowing money vs assessments.

I also served on the Municipal Securities Rulemaking Board for 4 years as board member. Therefore, I have experience working with a group of people with differing ideas and opinions. I'm currently on the zoning board for the Village I live in NY.

Why I'm Interested:

I interested in serving on the strategic committee because of my background. I have served in leadership position at the various Broker dealers I worked for through the years. I have lived in UPCC for 12 plus years and I attend many of the recent meetings via zoom. I try to stay current on the happenings since the residents took over owning the club since 2019.

I look forward to the opportunity to contribute to the UPRD.

Sincerely,
Beth Wolchock
914-522-5294
Bwolchock@aol.com

Sent from my iPhone



University Park Recreation District

**Consideration of Resolution 2026-19,
Assigning Current Members of the
Finance Committee to Designated Seats**

RESOLUTION 2026-19

A RESOLUTION OF THE BOARD OF SUPERVISORS OF THE UNIVERSITY PARK RECREATION DISTRICT ASSIGNING CURRENT MEMBERS OF THE FINANCE COMMITTEE TO DESIGNATED SEATS; PROVIDING AN EFFECTIVE DATE FOR TERMS; AND PROVIDING AN EFFECTIVE DATE FOR RESOLUTION.

WHEREAS, the University Park Recreation District (the “District”) is a local unit of special-purpose government located in Manatee County, and established pursuant to Manatee County Ordinance 2018-29, as amended; and

WHEREAS, in July, 2025, the Board created the Finance Committee with staggered terms for committee members being one and two years initially and two years for subsequent terms; and

WHEREAS, the Board did not initially designate terms for seats;

WHEREAS, in July, 2025, the Board approved Resolution 2026-16 designating terms for the Finance Committee; and

WHEREAS, the Board desires to assign current members of the Finance Committee to each seat.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF SUPERVISORS OF THE UNIVERSITY PARK RECREATION DISTRICT:

1. The Whereas Clauses are hereby adopted as findings of fact.
2. The Board assigns the current members of the Finance Committee to each seat as follows:

Seat 1 (2 year term): Tony Crisafio
Seat 2 (1 year term): Richard Crouch
Seat 3 (2 Year term): Craig Dwight
Seat 4 (1 year term): John Baran
Seat 5 (2 year term): Alan Port

3. The terms shall be effective as of August 1, 2025 with the current terms ending July 31, 2026.
4. This resolution shall take effect immediately upon adoption.

PASSED AND ADOPTED THIS ____ DAY OF _____, 2026.

ATTEST:

UNIVERSITY PARK RECREATION DISTRICT

Secretary

By: _____
Steve Heitzner, Chair