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Sent: Monday, July 13, 2026 3:17 PM

To: Vivian Carvalho <carvalhov@pfm.com>

Subject: Boardwalk Project

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Vivian-

I'm contacting you today to express my concern regarding the boardwalk project.

I think it is ridiculous to even consider replacing the boardwalk when a new 2000 sf club entrance containing 4 new offices could be built in that area instead. According to Daniel Schaffer at CMSA Architects, the firm who remodeled Laurel Oaks CC and is

currently remodeling Sara Bay CC, a new club entrance including offices and a covered entrance extending to the circular drive could be built there for approximately \$1.2 mil or roughly twice what the RD is planning on spending to replace a bunch of wood planks.

Replacing the boardwalk, as you plan, would doom our club to looking stupid forever whereas adding a much-needed entrance, with new office space, would give the club a cohesive country club look.

Don't you think that you owe to the members of UPCC to at least call someone at CMSA, or any other firm, and explore this option further?

Sincerely,

Carl Horsley