University Park Recreation District

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http://universityparkrd.com/

The regular meeting of the **Board of Supervisors of the University Park Recreation District** will be held on **Tuesday, June 30, 2026, at 2:00 PM** at the Business Offices, 8301 The Park Boulevard, University Park, FL 34201 and virtually.

Meeting ID: 648 161 1158 **Passcode: 597609**

Join meeting via Zoom:
https://us02web.zoom.us/j/6481611158?pwd=eWEwQ01tWUFSNDJRTUpNbCtoQmpHUT09&omn=84588938513
Join via mobile: +16469313860,,6481611158#,,,,*597609# US
+19292056099,,6481611158#,,,,*597609# US (New York)

BOARD OF SUPERVISORS' MEETING AGENDA

Organizational Matters .... **(2:00-2:15PM)**

- Call to Order
- Roll Call to Confirm Quorum
- Public Comment Period *[for any members of the public desiring to speak on any proposition before the Board]*

Old Business Matters.. **(2:15-3:50PM)**

1. Continued Discussion of the Updated PBM Operating Agreement Approved by UPCAI on May 15, 2026
2. Update of Boardwalk Project – John Fetsick
3. Update of Proposed Governance Advisory Committee
4. Consideration of Proposal(s) for Fitness Center Refurbishment
5. Update of Focused Technology Proposal for Lakeside Room Audio/Visual Equipment Replacement
6. Continued Discussion Pertaining to District Counsel Representation
7. Assignment of Committee Members to Committee Seats
8. Discussion of Board Meeting Executive Summary – Scott Huebner

District Financial Matters .... **(3:50-3:52PM)**

9. Ratification of Payment Authorization Nos. 162 & 163

Date	Meeting Type	Time	Location
July 8, 2026	Strategic Planning Committee Meeting	3:00 PM	University Park Business Offices
July 15, 2026	Finance Committee Meeting	3:00 PM	University Park Business Offices
July 17, 2026	Board of Supervisors' Rescheduled Meeting	2:00 PM	University Park Business Offices
July 28, 2026	Board of Supervisors' Special Meeting	2:00 PM	University Park Business Offices

10. Supervisor Comments & Future Agenda Items **……………………………(3:52-4:00PM)**

Adjournment

University Park Recreation District

Continued Discussion of the Updated PBM Operating Agreement Approved by UPCAI on May 15, 2026

From: Telese Zuberer <tzuberer@icardmerrill.com>
Sent: Monday, June 1, 2026 12:02 PM
To: Mark Barnebey <mbarnebey@blalockwalters.com>
Cc: Tom Christopher <chris67ta@gmail.com>; Telese Zuberer <tzuberer@icardmerrill.com>
Subject: University Park Community Association, Inc. / UPRD - Changes to the Management Committee Role in the PBM Operating Agreement

Good morning Mark~

Thanks for speaking with me today about the changes approved by UPCAI to the PBM Operating Agreement which would remove the Management Committee as it currently exists, and would implement an Operations and Compensation Advisory Committee (OCAC). While UPCAI has approved the changes to the Operating Agreement, it has held off implementing the changes so that we could have this discussion and vet out the OCAC with UPRD to ensure that it would work to the benefit of UPRD as well. To that end, attached is a Summary of Changes to the Operating Agreement, as well Appendix B which details the scope of how the OCAC, as an advisory committee making recommendations to UPCAI, which would have the sole authority for making final decision, would work. As UPRD would be appointing one of three individuals to the OCAC, UPRD would have input in personnel and compensation of the Community Association Manager and General Manager decisions, but would not have any decision making power, thereby removing the potential conflict of interest concerns previously addressed in our calls.

Assuming that the implementation of the OCAC would also work for UPRD, as it would work better for UPCAI, then the next step in the process would be to update the Country Club Management Agreement with UPRD to change certain parameters to come into compliance with the Operating Agreement, especially as to the authority that the General Manager has to make decisions, etc., and then likely to the Mutual Cooperation Agreement.

As stated on the phone today, UPCAI has approved the update to the Operating Agreement as of May 15, 2026, but has delayed implementation until we could obtain UPRD feedback. Accordingly, please discuss with the UPRD and get back to me about whether this would effectively work to remove the conflict of interest concern that arose for UPRD last year and whether this process would make oversight of the General Management and management of the Country Club more effective and efficient for UPRD.

I look forward to your input and response.

ICARD MERRILL
ATTORNEYS & COUNSELORS

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Telese L. Zuberer
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SUMMARY OF CHANGES TO THE SECOND THE AMENDED AND RESTATED OPERATING AGREEMENT OF PARK BOULEVARD MANAGEMENT, LLC

Effective May 15, 2026

The Amended and Restated Operating Agreement of Park Boulevard Management, LLC ("PBM") was updated on May 15, 2026 by the LLC to address certain issues that have come to light in the last couple of years, either by way of notification from University Park Recreation District ("UPRD") or after recognition of issues by University Park Community Association, Inc. ("UPCAI"). Accordingly, operations described in the PBM Operating Agreement have been changed to address the following issues:

- Eliminate any real or perceived conflicting priorities of PBM (UPCAI v. UPRD).
- Streamline reporting relationship to take into account the knowledge base of the hierarchy.
- Remove concerns of UPRD potential conflict of interest of body evaluating employee performance.
- Provide clarification for roles assigned to individuals.
- Increase proper oversight of PBM staffing by appropriate body (UPCAI v. UPRD).

To eliminate and address the issues above, the PBM Operating Agreement has changed as follows:

- Eliminate Management Committee in its entirety and replace with an Operations and Compensation Advisory Committee:
    - Changing the Committee to an advisory role removes the conflict of interest concern of UPRD in having a representative on the Committee controlling a key UPRD employee
    - Provides a mechanism for the Committee to address personnel issues in a closed setting and puts authority to hire/fire on the Managing Member of PBM.
- Removes conflicting hierarchy within PBM so that roles of the CAM and General Manager are separate, with each overseeing business for which they are qualified to conduct, evaluate and carry out.
- Removes UPRD from oversight role of UPCAI business, and visa versa.
- Revises confusing terminology and definitions to better reflect accurate positions and roles of the parties.
- Provides a method for delineating staff of PBM under proper overseer qualified to evaluate productivity.
- Clarifies how decisions should be made within PBM based on the scope of authority.
- Enables a Committee to be used as the initial step for dispute resolutions between CAM and General Manager, thereby requiring input by both UPCAI and UPRD, and removing UPRD from direct supervisory role on issues for which it may not be qualified.

APPENDIX B

Attached to, and made a part of the Operating Agreement
Of Park Boulevard Management, LLC. (PBM)

CLIENTS of COMPANY

- University Park Community Association, Inc. (UPCAI)
- University Park Country Club (UPCC)
- University Park Recreation District (UPRD)

The role of the Operations and Compensation Advisory Committee (OCAC) shall be to evaluate and submit a recommendation to the Managing Member on personnel and compensation issues, as well as other issues specifically identified by the Managing Member:

PERSONNEL & COMPENSATION

1. Exclusive authority to:
    - Conduct annual performance evaluations of the licensed Community Association Manager and the General Manager
    - Interview both
    - Review operational data and performance metrics
    - Assess leadership, compliance, financial acumen and cross jurisdictional coordination
2. Perform Compensation reviews including
    - Annually review compensation
    - Benchmarking compensation against comparable roles (emphasis on area levels)
    - Recommend adjustments to the Managing Member
3. Recommend (with no authority for final action)
    - Contract renewals of Executive Directors
    - Performance improvement plans
    - Disciplinary actions
    - Termination (Managing Member retains final authority)

To substantiate any action, The OCAC may request

- Operational performance data
- Financial data
- Compliance reports
- Structured feedback from UPCAI and UPRD
- Self-evaluations

The Committee shall elect a Chair who shall set meeting agendas, assure evaluation timelines, and serve as the liaison to the Managing Member.

The required structured annual evaluation will be based on self-evaluation, PBM contracted performance, operational KPI's, structured feedback from the respective RD and UPCAI Boards, prior-year goals and progress. Interim evaluations will be determined by OCAC as necessary.

Self-evaluation will be followed up with in-person interviews during which accomplishments will be reviewed, challenges and resources discussed and strategic priorities identified. Quantitative data will be integral to performance evaluation.

The OCAC does not share confidential employment information.

Managing Member shall be the sole party with the authority to provide discipline or corrective action to the Executive Directors. Clients may provide **structured** reports informing the OCAC of any necessary performance information at any time.

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University Park Recreation District

Update of Boardwalk Project

University Park Recreation District

Update of Proposed
Governance Advisory Committee

Governance Advisory Committee
Purpose and Procedures
University Park Recreation District
June 2026

1. Purpose:

• The Governance Advisory Committee (the "Committee") of the University Park Recreation District (the "UPRD") is a standing committee of the Board of Supervisors (the "Board").

• Its purpose is to provide governance oversight, accountability, governance consistency review, and recommendations to the Board regarding governance structure, governing documents, authority clarification, transparency, and governance-related risk management, while ensuring alignment with UPRD's mission, vision, and values.

• The Committee shall assist the Board in identifying governance best practices and establishing clear, consistent governance standards across UPRD operations, agreements, and related entities.

2. Authority:

• The Committee operates under the authority of and reports to the Board and is subject to the provisions of UPRD's bylaws and applicable Florida state laws, including but not limited to Sunshine Laws, Public Records Laws, and Ethics Laws.

• The Committee is responsible for providing recommendations to the Board regarding governance matters, governance structure, governance consistency, authority clarification, and governance-related operational oversight matters.

• The Committee may review governing documents, agreements, policies, procedures, governance structures, and related materials as directed by the Board.

• The Committee shall identify areas of ambiguity, overlapping authority, governance inconsistency, or potential contested authority and recommend pathways toward clarification and resolution. Prior to holding any significant discussion on a possible Board action, taking action on any item or authorizing any expenditure, the Committee shall obtain authorization to pursue the matter by motion and approval by the majority of the Board present and voting.

• The Committee shall not make legal determinations. All legal interpretations and final governance resolutions shall remain subject to review by District Counsel and approval by the Board.

3. Composition and Membership:

• The Committee shall consist of 5 voting members. It shall have one administrative assistant. There shall be a UPRD Board Supervisor appointed as a non-voting liaison from the Board.

• Committee members will be appointed by the Board following the process agreed to by the Board.

• The Committee shall include individuals with diverse skills and experience in governance, law, finance, organizational management, strategic planning, risk management, public administration, and other relevant fields.

• The Chair of the Committee (the "Chair") shall be selected by members of the Committee and shall be responsible for setting agendas, facilitating discussions, and reporting to the UPRD Board, among other duties.

• Initially, the terms of membership shall be one year for two committee members and two years for three committee members. Initially, seats 1, 3 and 5 on the Committee shall be for one year and seats 2 and 4 shall be for two years. The terms for all Committee seats after the initial terms shall be two years and after the initial appointment, members are eligible for reappointment. Terms are staggered to help ensure continuity. If a Committee member is no longer able to serve, the Board shall appoint a qualified replacement for the remainder of the term.

• Committee members may be removed by majority vote of the Board with or without cause.

4. Responsibilities:

• Subject to the provisions and requirements of Section 2 herein, the Committee is responsible for providing recommendations to the Board regarding:

Governance Review and Oversight:

• Reviewing governance structures, governance processes, and governance accountability standards.

• Reviewing governing documents, agreements, policies, procedures, and governance frameworks to identify ambiguity, inconsistencies, or governance gaps.

• Identifying areas of overlapping authority, unclear responsibility, or potential contested authority.

• Developing recommendations intended to establish governance clarity prior to future Board action or operational implementation.

• Recommending governance best practices, governance standards, and governance process improvements.

Governance Consistency and Alignment:

• Reviewing governance relationships among the UPRD, Club management, homeowners associations, affiliated entities, and other related organizations.

• Evaluating consistency between governing documents, operational practices, Board policies, and existing agreements.

• Reviewing governance implications associated with capital projects, financial obligations, strategic initiatives, and long-term operational commitments.

Governance Risk Management:

• Identifying governance-related operational, legal, financial, and reputational risks.

• Recommending governance-related risk mitigation strategies.

• Coordinating governance review efforts with other UPRD committees as appropriate.

Governance Transparency and Accountability:

• Recommending measures intended to improve transparency, accountability, governance communication, and public confidence.

• Encouraging stakeholder input and engagement consistent with applicable laws and Board direction.

Governance Evaluation and Recommendations:

• Developing governance clarification recommendations, governance amendment recommendations, and governance process improvement recommendations for Board consideration.

• Recommending pathways toward definitive governance resolution where ambiguity or contested authority exists.

5. Meetings:

• The Committee shall meet monthly or as needed.

• Regular meeting dates and times should be specified a year in advance.

• The Chair shall prepare and distribute agendas and meeting materials at least one week before meetings. The administrative assistant shall assist with scheduling meeting times and locations.

• Minutes of all meetings, including relevant governance review documents, shall be recorded and distributed to Committee members and the Board.

• A quorum for meetings shall be three members, which shall be physically present unless otherwise allowed by law.

• Matters taken for a vote shall be decided by a simple majority of Committee members present, including members participating remotely.

6. Reporting:

• The Committee shall report to the Board monthly or as needed and at regular Board meetings.

• The Chair shall provide updates to the Board regarding Committee activities, findings, and recommendations between regular reports as needed.

• Minutes of Committee meetings with attachments shall be posted to the RD website on a timely basis.

7. Evaluation:

• The Committee shall conduct an annual self-evaluation to assess its effectiveness.

• The evaluation and recommendations for improvements shall be reported to the Board.

• The Board shall evaluate Committee performance and functionality and make changes necessary to improve Committee effectiveness.

8. Amendments:

• These Purpose and Procedures may be amended at any time by a majority vote of the Board members present and voting with input from the Board, Committee members, District Counsel, and stakeholders as appropriate.

University Park Recreation District

Consideration of Proposal(s) for Fitness Center Refurbishment

University Park Recreation District

Update of Focused Technology Proposal for Lakeside Room Audio/Visual Equipment Replacement

University Park Recreation District

Continued Discussion Pertaining to District Counsel Representation

University Park Recreation District

Assignment of Committee Members to Committee Seats

University Park Recreation District

Discussion of
Board Meeting Executive Summary

This document is provided for general informational purposes only. It is not the official record of the meeting and has not been reviewed or approved by the ... Committee or Board. Official minutes will be prepared, reviewed, and approved in accordance with Florida Sunshine Law and public records requirements. This summary reflects topics discussed and actions taken in a public meeting but does not replace or modify the official minutes.

University Park Recreation District

Board of Supervisors Meeting

June 2, 2026 – Unofficial Executive Summary

Meeting Duration: Approximately 2:00 PM – 4:09 PM
Important Notice: This summary is based on the meeting transcript and is not the official record of the meeting. Official minutes are prepared and approved by the Board. This summary is intended to provide residents with a concise overview of major topics, actions, and decisions discussed during the meeting.

Overall Executive Summary

The June 2, 2026 RD Board meeting focused heavily on financial oversight, governance, capital planning, and preparation for the upcoming resident Town Hall concerning the proposed kitchen and clubhouse improvements. The Board reviewed and accepted the FY2025 audit, discussed budget resolutions for FY2027, considered governance committee procedures, addressed homeowner access easement requests, reviewed payment authorizations, and finalized scheduling changes for upcoming meetings. Significant discussion also occurred regarding alternative financing approaches for future capital projects and the role of advisory committees in supporting Board decision-making.

The meeting reflected a continued emphasis on maintaining financial stability while advancing strategic capital projects. Board members generally supported further evaluation of governance improvements and alternative financing concepts, but repeatedly emphasized the need for detailed supporting analysis before making major commitments. Multiple future meetings, including a Town Hall and SHADE meetings, were scheduled to continue discussion of these issues.

Major Topics Discussed (Chronological)

Approx. Time	Topic
00:01	Public Comment
00:02	Approval of Prior Meeting Minutes
00:10–00:38	FY2025 Audit Review
00:38	Acceptance of Audit
00:40–00:46	Homeowner Construction Easement Request
00:46–01:08	Budget Development & Capital Planning
01:08	FY2027 Budget Resolutions
01:09–01:38	Governance Advisory Committee Discussion
01:39	Payment Authorization #161
01:40–01:42	Town Hall & SHADE Meeting Scheduling
01:58–02:04	Alternative Cash Flow Proposal Discussion
02:04–Adjournment	Resident Communication Procedures & Closing Comments

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Detailed Executive Summary by Topic

Public Comment

Timestamp: ~00:01–00:02

Resident Lee Underwood raised concerns regarding two issues receiving significant homeowner attention. First, he questioned why the vacant fifth Board seat had not yet been filled following the April resignation. He noted that legal counsel had previously recommended filling the position as quickly as possible. Second, he requested an update regarding another ongoing matter of community interest.

Board leadership acknowledged the comments but did not engage in substantive discussion during public comment, consistent with established Board practice. The comments were noted for future follow-up by staff.

Approval of Prior Meeting Minutes

Timestamp: ~00:02–00:10

The Board reviewed minutes from prior meetings, including April 10, April 28, May 5, and attorney-client session records. Minor corrections were discussed, including references to golf membership statistics and wording adjustments.

Following discussion, the Board approved the corrected minutes and moved forward to administrative and financial matters.

FY2025 Audit Review

Timestamp: ~00:10–00:38

A substantial portion of the meeting was devoted to presentation of the FY2025 audit results. Auditors reported a clean audit with no significant findings or material weaknesses. Financial statements reflected continued fiscal stability and positive operating performance.

Key figures discussed included:

- Total Assets: approximately **$54.5 million**
- Total Liabilities: approximately **$30 million**
- Outstanding Bond Debt: approximately **$21.3 million**
- Positive operating performance exceeding **$2 million** in revenues over expenses
- Significant hurricane-related costs partially offset by insurance and FEMA reimbursements.

The audit discussion also addressed reserve levels, debt obligations, capital spending requirements, and long-term sustainability of district finances.

Acceptance of FY2025 Audit

Timestamp: ~00:38

Following questions and discussion, the Board unanimously accepted the FY2025 audit report. The acceptance reflected confidence in the district's financial controls and reporting processes.

Homeowner Construction Easement Request

Timestamp: ~00:40–00:46

The Board considered a request from a homeowner seeking temporary construction access across RD property to facilitate a major residential project. Management explained that multiple approvals were involved, including separate Architectural Landscape Committee reviews.

Board members concluded that granting temporary access would allow the homeowner to continue planning while preserving the ALC's authority to independently evaluate the project. A motion approving management to proceed with the easement process was approved.

FY2027 Budget Development & Capital Planning

Timestamp: ~00:46–01:08

The Board reviewed preliminary FY2027 budget assumptions, debt service requirements, and projected capital expenditures. Discussion included the General Fund, Enterprise Fund, debt service obligations, and future capital projects.

Special attention was given to proposed kitchen project funding and scheduling of required public hearings. Board members emphasized maintaining adequate reserves while continuing investment in infrastructure improvements.

Budget Resolutions

Timestamp: ~01:08–01:09

The Board approved:

Resolution 2026-14

- Preliminary Enterprise Fund Budget
- Public Hearing scheduled for September 1, 2026.

Resolution 2026-15

- Preliminary General Fund Budget
- Debt Service Budgets
- 2019 Bond Debt Service
- 2024 Note Financing
- Proposed Kitchen Project Budget
- Public Hearing scheduled for September 1, 2026.

Both resolutions passed unanimously.

Governance Advisory Committee Discussion

Timestamp: ~01:09–01:38

The Board reviewed a proposed Governance Advisory Committee framework. Supervisor Hubner explained that draft concepts had been developed using existing Strategic Planning and Finance Committee structures as reference models.

Discussion focused on:

- Committee authority
- Reporting structure
- Relationship to existing committees
- Scope and charter requirements
- Sunshine Law compliance
- Future development of a formal committee charter

Several members supported further development of the concept but emphasized that final approval would depend on reviewing a detailed charter and operating framework before implementation.

Payment Authorization #161

Timestamp: ~01:39–01:40

The Board reviewed Payment Authorization #161 totaling **$8,995.98**. Major components included:

- Monthly district management fee (PFM): **$5,833.33**
- Bond validation legal and court reporting expenses: approximately **$2,400**.

The authorization was ratified unanimously.

Town Hall and Meeting Schedule Changes

Timestamp: ~01:40–01:42

Management confirmed upcoming public engagement activities:

June 8, 2026

- SHADE Meeting
- 9:00 AM

June 9, 2026

- Town Hall
- 2:00 PM
- Conducted via Zoom for residents
- Architects, project managers, and construction representatives participating.

Additional schedule changes:

- June 12 meeting cancelled
- June 23 meeting added
- July 10 moved to July 17

- August 14 moved to August 11.

Alternative Cash Flow Proposal Discussion

Timestamp: ~01:58–02:03

Supervisor Hubner requested Board discussion regarding an alternative cash-flow-based financing concept intended to reduce or eliminate future homeowner assessments. He expressed concern that the concept had not yet received a full public discussion.

Finance Committee representatives indicated the proposal lacked sufficient supporting assumptions, sources-and-uses analyses, and risk assessments to permit meaningful evaluation. Board members agreed the concept should receive future discussion but would require significantly more detail before formal consideration.

Resident Communications & Public Comment Follow-Up

Timestamp: ~02:07–02:09

The Board discussed procedures for responding to resident comments made during public meetings. Management explained that Board members generally do not respond directly during public comment periods. Instead, appropriate staff members follow up outside the meeting when additional information or action is required.

The discussion clarified communication pathways, ensuring compliance with Sunshine Law requirements while maintaining responsiveness to resident concerns.

Motions Summary

Approx. Time	Motion	Result
~00:03	Approve prior meeting minutes	Passed
~00:38	Accept FY2025 Audit	Passed unanimously
~00:46	Approve temporary homeowner construction access/easement process	Passed

Approx. Time	Motion	Result
01:08	Resolution 2026-14 Enterprise Fund Budget & Sept. 1 hearing	Passed unanimously
01:09	Resolution 2026-15 General Fund, Debt Service, Kitchen Project Budgets & Sept. 1 hearing	Passed unanimously
01:40	Ratify Payment Authorization #161 ($8,995.98)	Passed unanimously
~02:09	Adjourn Meeting	Passed

Sources:

		Owner
	Continue development of governance committee charter and operating procedures	Supervisor Hubner / Counsel
Budget Process	Prepare public hearing materials for September budget hearings	Management
	Finalize Town Hall logistics and presentations	Management
Cash Flow Proposal	Place alternative financing concept on future agenda for further discussion	Board / Management
Resident Follow-Up	Continue staff follow-up process for resident inquiries	Management
Meeting Schedule	Distribute revised meeting calendar and invitations	Management

Sources:

Key Takeaway

The June 2 meeting showed a Board largely aligned on maintaining financial stability, advancing the kitchen project evaluation process, and improving governance structure. The most significant future issues identified were (1) upcoming resident review of the kitchen project through the Town Hall process, (2) continued development of governance committee structures, and (3) examination of alternative financing strategies that could potentially reduce homeowner assessments.

University Park Recreation District

Ratification of Payment Authorization
Nos. 162 & 163

University Park Recreation District

6/2/2026

Payment Authorization No. 162

O&M - General Fund Expenses

Vendor	Invoice	Description	Amount
Blalock Walters	40896-000-92	General Representation through 4/30/2026	$ 9,954.98
McClatchy Media	126486	Notice of Public Meetings - May 2026	$ 679.68
Vglobal Tech	8552	ADA Website Maintenance - June 2026	$ 400.00

O&M - General Fund Expenses Total	$ 11,034.66

Asst. Secretary/Secretary

6/3/2026

Asst. Treasurer

BLALOCK WALTERS
ATTORNEYS AT LAW

WE MAKE A DIFFERENCE

802 11th Street West Bradenton, Florida 34205
ph: 941.748.0100 fx: 941.745.2093

UNIVERSITY PARK RECREATION DISTRICT
PFM FINANCIAL ADVISORS, LLC
3501 QUADRANGLE BLVD, SUITE 270
ORLANDO, FL 32817

Page: 1
April 30, 2026
Account # 40896-000
Invoice # 40896-000-92

ATTN: ACCOUNTSPAYABLE@UNIVERSITYPARK-FL.COM

GENERAL REPRESENTATION

MPB

For Professional Services Rendered Thru 04/30/2026

			HOURS	
04/01/2026	MJP	Review of issue relating to shade meeting and supervisor request.	0.20	53.40
	MJP	Review follow up communication to Don Ferris from Vivian Carvalho regarding public records request.	0.20	53.40
04/02/2026	MJP	Review follow-up communication regarding potential legal action.	0.20	53.40
	MJP	Conference with Attorney Moore regarding shade meeting; prepare communication to Attorneys Moore and Barnebey regarding the same.	0.30	80.10
	MJP	Participate in UPRD agenda call.	0.60	160.20
	MPB	Review and respond to correspondence regarding Board meeting issues; Telephone conference with Sally Dickson.	0.60	160.20
04/03/2026	MPB	Send Dean Matt memo to Bob Gang; Telephone conference with Sally Dickson.	0.40	106.80
04/06/2026	MJP	Review and respond to John Fetsick email regarding request for legal services.	0.20	53.40
04/08/2026	MPB	Telephone conference with Kwame Jackson; Conference with Fred Moore.	0.40	106.80
	MPB	Telephone conference with Vivian Carvalho regarding LLW public records request; Telephone conference with Stephanie Novenario; Telephone conference with Sally Dickson.	0.50	133.50
	MPB	Telephone conference with Vivian Carvalho regarding agenda.	0.20	53.40
04/09/2026	MPB	Telephone conference with Greg Selep; Telephone conference with Steve Heitzner; Telephone conference with John Fetsick.	0.60	160.20
04/10/2026	MJP	Review of issue relating to AP software contract.	0.20	53.40
	MJP	Review of issue relating to procedure for appointment of supervisor upon a resignation.	0.20	53.40
	MJP	Review of issue relating to ethics opinion on PBM Management Committee.	0.40	106.80
	MPB	Review contract and prepare memo to John Fetsick; Review Sally Dickson		

			HOURS	
		memo related to resignation; Prepare memo to Sally Dickson; Review charter; Prepare memo to the Chair; Work on issues related to the Ethic Commission; Prepare for and attend the Board meeting.	5.10	1,361.70
04/13/2026	MPB	Telephone conference with John Fetsick and Paul Fay; Review and respond to John Fetsick memo regarding Tennis instructor ; Review and respond to Scott Huebner memo regarding new supervisor.	1.10	293.70
04/14/2026	MJP	Review and respond to John Fetsick email regarding Strategic Club agreement.	0.20	53.40
	MPB	Telephone conference with Scott Huebner.	0.30	80.10
04/15/2026	MPB	Telephone conference with Vivian Carvalho; Conference Call with Chair, Fred Moore and Vivian Carvalho regarding settlement discussion and upcoming agenda for Attorney-Client Meeting.	0.70	186.90
04/16/2026	MJP	Prepare response to John Fetsick regarding Strategic Club Solutions agreement.	0.20	53.40
	MJP	Review of issue relating to establishment of governance committee.	0.20	53.40
	MJP	Review of issue relating to exempt public record from Mr. Matt's public records request; review email from Mr. Matt.	1.40	373.80
	MPB	Review and respond to Scott Huebner memo.	0.80	213.60
04/17/2026	MJP	Begin review of specific objections to public records requests from Mr. Matt.	0.60	16[illegible]0
	MJP	Review of issue regarding selection of new supervisor.	0.20	53.40
	MJP	Prepare addendum to Strategic Club solutions agreement.	0.70	186.90
	JA	Review public records review request from Matt Dean regarding Public Records Request #11 and #12.	1.80	241.20
	MPB	Prepare memo to Steve Heitzner and Vivian Carvalho regarding new appointment.	0.40	106.80
04/20/2026	MJP	Conference with Jenny Alexander to discuss response to public records request; review of issues relating to response.	0.50	133.50
	MJP	Review communications from Mike Beaumier and John Fetsick regarding subpoena.	0.20	53.40
	MJP	Review communication from John Fetsick regarding SCS addendum.	0.20	53.40
	JA	Review Public Records Request #11 for deficiencies.	2.20	294.80
	MPB	Review status of upcoming hearing with the City Commission; Review and respond to memo from John Fetsick on subpoenas for deposition.	0.40	106.80
04/21/2026	MPB	Review and respond to Steve Heitzner; Telephone conference with Stephanie Novenario; Prepare memo to the Supervisors; Prepare memo to John Fetsick.	0.70	186.90
	JA	Work on review of Public Records #11 for deficiencies.	1.00	134.00
04/22/2026	JA	Review Public Records #12 for deficiencies.	1.20	160.80
04/23/2026	JA	Work on review of Public Records Request #12 for deficiencies.	1.20	160.80
04/24/2026	MJP	Analysis of public records request #11 requests and responses.	2.30	614.10

Date	Initials	Description	HOURS	Amount
	JA	Continue review of Public Records Request #12 for deficiencies.	0.80	107.20
04/27/2026	MJP	Various communications with Kwame Jackson regarding shade meeting notice.	0.60	160.20
	MJP	Prepare follow up email from Kwame Jackson regarding shade meeting notice; review of issue; Review follow up communication from Kwame Jackson regarding shade notice.	0.20	53.40
04/28/2026	MJP	Review Ottimate proposal, terms of service/master services agreement, and privacy policy; prepare addendum relating to the same; various communications with Paul Fay regarding public records and addendum.	1.50	400.50
	MJP	Review and respond to John Fetsick communication regarding asbestos and mold remediation proposals.	0.50	133.50
	MJP	Attend board of supervisors meeting.	2.80	747.60
	MJP	Conference with Vivian Carvalho regarding status of Dean Matt public records request objections.	0.20	53.40
	MPB	Review and respond to John Fetsick memo.	0.30	80.10
04/29/2026	MJP	Prepare communication to Attorneys Moore and Barnebey regarding potential malpractice action against bond counsel per request of Supervisor Selep.	0.20	53.40
	MJP	Call with Attorney Barnebey and Attorney Moore to discuss litigation matter and attorneys fees.	0.50	133.50
	MJP	Begin review and drafting of UES addenda to proposals for mold remediation.	0.90	240.30
	MJP	Review of question relating to Greenberg Traurig attorneys fees regarding Second Supplemental Trust Indenture.	0.20	53.40
	MPB	Telephone conference with Marisa Powers and Fed Moore on litigation matter; Telephone conference with Paul Fay; Telephone conference with Paul Fay.	0.40	106.80
04/30/2026	MJP	Finalize preparation of addenda to UES proposals; prepare communication to John Fetsick.	1.10	293.70
	MJP	Review communication from Attorney Barnebey regarding 5 year plan.	0.20	53.40
	MJP	Review update from John Fetsick regarding Strategic Club Solutions.	0.20	53.40
	MPB	Review and respond to Steve Heitzner memo regarding resident inquiry on the 5 year plan.	0.60	160.20
		TOTAL FOR THE ABOVE SERVICES	40.00	9,589.40
04/01/2026		Online Legal Research		365.58
		TOTAL EXPENSES		365.58
		TOTAL CURRENT WORK		9,954.98
		PREVIOUS BALANCE		$12,598.40

PAYMENTS RECEIVED

04/20/2026	Payment received on account. Thank you!	-12,598.40
	AMOUNT DUE (includes Previous Balance if shown above)	$9,954.98

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Email Address for paperless billing purposes:

____

Please Provide Invoice Number With Payment to:
Blalock Walters P A 802 11th Street West Bradenton, FL 34205
Federal Tax ID # 59-1950976

MMY

McClatchy Media

The Beaufort Gazette
The Belleville News-Democrat
Bellingham Herald
Centre Daily Times
Sun Herald
Idaho Statesman
Bradenton Herald
The Charlotte Observer
The State
Ledger-Enquirer
Durham | The Herald-Sun
Fort Worth Star-Telegram
The Fresno Bee
The Island Packet
The Kansas City Star
Lexington Herald-Leader
The Telegraph – Macon
Merced Sun-Star
Miami Herald
El Nuevo Herald
The Modesto Bee
The Sun News | Myrtle Beach
Raleigh News & Observer
Rock Hill | The Herald
The Sacramento Bee
San Luis Obispo Tribune
Tacoma | The News Tribune
Tri-City Herald
The Wichita Eagle
The Olympian
Us Weekly
Woman's World
Special Interest Publications
UsMagazine.com
WomansWorld.com

Document No.	126486
Document Date	6/1/2026
Due Date	Due upon Receipt
Account No.	47872

INVOICE AND STATEMENT OF ACCOUNT

Bill-to

UNIVERSITY PARK RECREATION DISTRICT
ATTN: ACCOUNTS PAYABLE
7671 THE PARK BOULEVARD
UNIVERSITY PARK
BRADENTON, FL 34201

Please remit payment to

McClatchy Company LLC
PO Box 510150
Livonia, MI 48151

Click Here to Pay Online

Questions? advertisingaccountsreceivables@mcclatchy.com
or visit us at mcclatchy.com/mars

Aging summary

0 - 30	31 - 60	61 - 90	91 - 120	121+	Cash on Account	Total Due
679.68	0.00	0.00	0.00	0.00	0.00	$ 679.68

Invoices can be paid via the provided portal. The user name will be your email, and the password for your initial login is your account number. You will be prompted to create a custom password. For more details, visit https://mcc.navigahub.com/portal/client/mcc/ Recent payments may not appear in the balance shown.

Balance Forward Amount: $ 0.00

Invoice Date	Invoice No.	PO No.	Description	Amount	Sales Tax	Balance
5/31/2026	IN155701		Campaign: 122799 - IPL0338050	99.25	0.00	99.25
Bradenton Herald - Edition	05/07/2026-05/07/2026		IPL0338050-0-	1		92.76
Service Fee	05/07/2026-05/07/2026		IPL0338050-0-	1		6.49
5/31/2026	IN155702		Campaign: 122800 - IPL0338052	100.55	0.00	100.55
Bradenton Herald - Edition	05/07/2026-05/07/2026		IPL0338052-0-	1		93.97
Service Fee	05/07/2026-05/07/2026		IPL0338052-0-	1		6.58
5/31/2026	IN155703		Campaign: 122801 - IPL0338056	127.74	0.00	127.74
Bradenton Herald - Edition	05/07/2026-05/07/2026		IPL0338056-0-	1		119.38
Service Fee	05/07/2026-05/07/2026		IPL0338056-0-	1		8.36
5/31/2026	IN155704	Special BOS & Shade 5.28.26	Campaign: 125967 - IPL0341291	129.03	0.00	129.03

Invoice Date	Invoice No.	PO No.	Description	Amount	Sales Tax	Balance
Bradenton Herald	05/20/2026-05/20/2026		IPL0341291-0-	1		120.59
Service Fee	05/20/2026-05/20/2026		IPL0341291-0-	1		8.44
5/31/2026	IN155705	TOWN HALL MEETING 06_09_26	Campaign: 127694 - IPL0342894	95.37	0.00	95.37
Bradenton Herald	05/31/2026-05/31/2026		IPL0342894-0-	1		89.13
Service Fee	05/31/2026-05/31/2026		IPL0342894-0-	1		6.24
5/31/2026	IN155706		Campaign: 129532 - IPL0344941	127.74	0.00	127.74
Bradenton Herald	05/31/2026-05/31/2026		IPL0344941-0-	1		119.38
Service Fee	05/31/2026-05/31/2026		IPL0344941-0-	1		8.36

document no.	account no.	document date
126486	47872	6/1/2026

PAYMENT REMITTANCE

SEND PAYMENT TO

McClatchy Company LLC
PO Box 510150
Livonia, MI 48151

PAYMENT AMOUNT ENCLOSED

REMEMBER: DETACH AND RETURN THIS PORTION WITH REMITTANCE FOR PROPER CREDIT

Please Return This Portion With Your Payment (Thank You)

McClatchy Company LLC
PO Box 510150
Livonia, MI 48151

ADVERTISING INVOICE

UNIVERSITY PARK RECREATION DISTRICT
ATTN: ACCOUNTS PAYABLE
7671 THE PARK BOULEVARD
UNIVERSITY PARK
BRADENTON, FL 34201

Document No:	126486
Account No:	47872
Account Name:	UNIVERSITY PARK RECREATION DISTRICT
Amount Due:	$ 679.68

Pay online or contact the AR Team at mcclatchy.com/mars

McClatchy Company LLC
PO Box 510150
Livonia, MI 48151

47872 0000 126486 67968

VGlobalTech
636 Fanning Drive
Winter Springs, FL 32708 US
contact@vglobaltech.com
www.vglobaltech.com

June

INVOICE

BILL TO
University Park RD
3501 Quadrangle Boulevard,
Suite 270, Orlando, FL 32817

INVOICE # 8552
DATE 06/01/2026
DUE DATE 06/16/2026
TERMS Net 15

DATE	ACTIVITY	QTY	RATE	AMOUNT
	Web Maintenance:ADA Website Maintenance Ongoing website maintenance for ADA and WCAG Compliance	1	225.00	225.00
	Email:Email Hosting & Maintenance Monthly email hosting. Up to 5 emails customized as per need with website domain address. Up to maximum 2 GB (upgrade to 10 GB) storage per inbox. Backup and archival not included. Customers will be able to take their own local backup as needed. Customers also responsible to manage the inbox overflow by deleting unwanted emails, large attachments. Spam and virus filters included and will be configured. Email forwarding service (to any email of customer choice) included. Full access through browser from any device (tablets, mobile or desktop) provided including steps to setup the client.	5	15.00	75.00
	Email:Email Hosting, Inbox Management & Maintenance 10 additional Email setup, inbox setup and maintenance. Spam filters, virus checks, archival of emails. Support for clients	10	10.00	100.00

Please make check payable to VGlobalTech.

BALANCE DUE **$400.00**

University Park Recreation District

6/11/2026

Payment Authorization No. 163

O&M - General Fund Expenses

Vendor	Invoice	Description	Amount
Blalock Walters	40896-000-93	General Representation through 5/31/2026	$ 11,060.80
Blalock Walters	40896-033-29	21 Million Bond Validation	$ 12,264.40
Blalock Walters	40896-026-4	Audit Response le tter	$ 650.00
PFM	DM-06-2026-68	District Management Fee: June 2026	$ 5,833.33
Phillips Feldman Group	PFG205037	Beekman Report	$ 365.00
O&M - General Fund Expenses Total			$ 30,173.53

Asst. Secretary/Secretary

Asst. Treasurer 6/12/2026

Phillips Feldman Group PA
Certified Public Accountants

801 Laurel Oak Drive, Suite 303
Naples, FL 34108

Invoice

Invoice #: PFG205037
Invoice Date: 5/29/2026
Due Date: 5/29/2026

Bill To:

University Park Country Club, Inc
C/O Paul Fay, Controller
pfay@universitypark-fl.com

Date	Description	Amount
5/29/2026	For the participation in the 2026 Beekman Report	365.00

Thank you for your support of the
Beekman Report.
For questions regarding your invoice please
contact our office at 239-566-1600.

Balance Due $365.00

pfm

Date	Invoice Number
June 5, 2026	DM-06-2026-68
Payment Terms	**Due Date**
Upon Receipt	June 5, 2026

Bill To:

University Park Recreation District
c/o PFM Management Services District Accounting Dept.
3501 Quadrangle Blvd., Suite 270
Orlando, FL 32817
United States of America

Company Address:

PO Box 69751
Baltimore, MD 21264-9751
+1 (215) 5676100

Remittance Options:

Via Mail:

PFM Management Services LLC
PO Box 69751
Baltimore, MD 21264-9751
United States of America

RE: District Management Fee: June 2026

Professional Fees	$5,833.33
Total Amount Due	**$5,833.33**

BLALOCK WALTERS
ATTORNEYS AT LAW
WE MAKE A DIFFERENCE
802 11th Street West Bradenton, Florida 34205
ph: 941.748.0100 fx: 941.745.2093

UNIVERSITY PARK RECREATION DISTRICT
PFM FINANCIAL ADVISORS, LLC
3501 QUADRANGLE BLVD, SUITE 270
ORLANDO, FL 32817

Page: 1
May 31, 2026
Account # 40896-033
Invoice # 40896-033-29

ATTN: ACCOUNTSPAYABLE@UNIVERSITYPARK-FL.COM

$21 MILLION BOND VALIDATION

FEM

For Professional Services Rendered Thru 05/31/2026

			HOURS	
05/04/2026	MPB	Conference with Fred Moore regarding shade meeting; Prepare for shade meeting; discuss strategy.	0.30	87.90
	FEM	Review file and court docket in preparation of shade meeting.	1.40	410.20
05/05/2026	MPB	Prepare for and attend Attorney/Client meeting and Special Meeting of the Board; Telephone conference with Steve Heitzner; Conference with Fred Moore regarding strategy.	3.80	1,113.40
	FEM	Final preparation and attend shade meeting.	3.90	1,142.70
05/06/2026	FEM	Telephone conference with Steve regarding shade meeting.	0.30	87.90
05/07/2026	MPB	Prepare memo to Fred Moore; Review Supreme Court docket; Telephone conference with Chair; Telephone conference to Board members.	1.00	293.00
05/08/2026	MPB	Telephone conference with Greg Selep; Telephone conference with Steve Swanson; Telephone conference with Scott Huebner; Telephone conference with the Chair; Prepare memo to the Chair.	4.60	1,347.80
05/12/2026	FEM	Telephone conference with Kevin Hennessy; update notes.	1.40	410.20
05/13/2026	MPB	Discuss with Fred Moore his conversation with Dean Matt's attorney, Kevin Hennessy; Telephone conference with the Chair and Fred Moore.	0.70	205.10
	FEM	Telephone conference with Mark and Steve regarding terms. Update.	0.40	117.20
05/14/2026	FEM	Final preparation and attend shade meeting.	3.50	1,025.50
	FEM	Telephone conference with Kevin regarding term discussion; update file.	0.50	146.50
	MPB	Prepare for and attend Attorney-Client session on Bond Validation case; Follow up on possible settlement discussions.	3.80	1,113.40
	FEM	Final preparation for and attend shade meeting; update notes.	4.20	1,230.60

			HOURS	
05/15/2026	FEM	Call with Steve.	0.30	87.90
05/18/2026	FEM	Telephone conference with Steve H regarding settlement proposals.	0.40	117.20
05/19/2026	FEM	Review notes and prepare email to Kevin Hennessy regarding status of settlement discussion. Update Mark.	0.50	146.50
	MPB	Conference with Fred Moore on Settlement options; Telephone conference with Chair.	0.50	146.50
05/26/2026	FEM	Review of email and draft settlement agreement.	0.50	146.50
	FEM	Email Kevin Hennesey regarding breakdown of demand.	0.30	87.90
	FEM	Discussion of settlement agreement with Mark; communicate with board.	0.40	117.20
	MPB	Review Dean Matt settlement proposal; Telephone conference with Fred Moore regarding settlement; Telephone conference with Chair.	0.80	234.40
05/27/2026	MPB	Prepare for attorney/client session; Telephone conference regarding court reporter.	0.50	146.50
	JA	Telephone call and email with Court Reporter regarding Shade meeting. Email and phone call to Kwame Jackson.	0.40	43.20
05/28/2026	MPB	Prepare for and attend Attorney/Client session; Prepare for July 8, 2026 session.	3.90	1,142.70
	JA	Schedule Court Reporter for 6-8-2026 Shade Meeting.	0.30	32.40
	FEM	Attend shade meeting.	3.50	1,025.50
05/29/2026	MPB	Review issues related to settlement discussion.	0.20	58.60
		TOTAL FOR THE ABOVE SERVICES	42.30	12,264.40
		TOTAL CURRENT WORK		12,264.40
		PREVIOUS BALANCE		$2,402.00

PAYMENTS RECEIVED

05/18/2026	Payment received on account. Thank you!	-2,402.00
	AMOUNT DUE (includes Previous Balance if shown above)	$12,264.40

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Federal Tax ID # 59-1950976

BLALOCK WALTERS
ATTORNEYS AT LAW

WE MAKE A DIFFERENCE
802 11th Street West Bradenton, Florida 34205
ph: 941.748.0100 fx: 941.745.2093

UNIVERSITY PARK RECREATION DISTRICT
PFM FINANCIAL ADVISORS, LLC
3501 QUADRANGLE BLVD, SUITE 270
ORLANDO, FL 32817

Page: 1
May 31, 2026
Account # 40896-026
Invoice # 40896-026-4

ATTN: ACCOUNTSPAYABLE@UNIVERSITYPARK-FL.COM

AUDIT RESPONSE LETTER

E-FILE
MJP

For Professional Services Rendered Thru 05/31/2026

			HOURS	
03/18/2026	RDP	review file, confer with Attorney Barnebey regarding audit response summary	0.30	81.90
03/23/2026	MPB	Work on response to audit request.	0.60	195.80
03/26/2026	MJP	Review attorney responses; review summary of relevant matters; review fees and costs; execute appropriate letters.	1.10	372.30
		TOTAL FOR THE ABOVE SERVICES	2.00	650.00
		TOTAL CURRENT WORK		650.00
		AMOUNT DUE (includes Previous Balance if shown above)		$650.00

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UNIVERSITY PARK RECREATION DISTRICT
PFM FINANCIAL ADVISORS, LLC
3501 QUADRANGLE BLVD, SUITE 270
ORLANDO, FL 32817

Page 1
May 31, 2026
Account # 40896-026
Invoice # 40896-026-4

ATTN: ACCOUNTSPAYABLE@UNIVERSITYPARK-FL.COM

AUDIT RESPONSE LETTER

REMITTANCE COPY

		BALANCE
40896-026		
	E-FILE MJP	$650.00

If you prefer to receive paperless invoices by email, please complete the information below or email billing@blalockwalters.com.

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Email Address for paperless billing purposes:

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Blalock Walters P A 802 11th Street West Bradenton, FL 34205
Federal Tax ID # 59-1950976

BLALOCK WALTERS
ATTORNEYS AT LAW

WE MAKE A DIFFERENCE
802 11th Street West Bradenton, Florida 34205
ph: 941.748.0100 fx: 941.745.2093

UNIVERSITY PARK RECREATION DISTRICT
PFM FINANCIAL ADVISORS, LLC
3501 QUADRANGLE BLVD, SUITE 270
ORLANDO, FL 32817

Page: 1
May 31, 2026
Account # 40896-000
Invoice # 40896-000-93

ATTN: ACCOUNTSPAYABLE@UNIVERSITYPARK-FL.COM

GENERAL REPRESENTATION

MPB

For Professional Services Rendered Thru 05/31/2026

			HOURS	
05/01/2026	MJP	Review communication from Vivian Carvalho regarding public records request for bond validation final judgment; prepare response.	0.50	133.50
	MJP	Review 5/8 agenda.	0.20	53.40
05/04/2026	MJP	Review various communications from Dean Matt, Chair, and Vivian Carvalho regarding public records requests; prepare response.	0.40	106.80
	MJP	Review and respond to Vivian Carvalho email regarding public records request for validation litigation pleadings.	0.30	80.10
	MJP	Review and respond to Vivian Carvalho regarding public records request for bond validation pleadings.	0.40	106.80
	MJP	Review communication from Vivian Carvalho regarding public records request relating to bond validation litigation.	0.20	53.40
	MJP	Review and respond to Mike Beaumier regarding UES approval of addenda.	0.20	53.40
	MPB	Telephone conference with Vivian Carvalho regarding Dean Matt Public Records request.	0.20	53.40
	MPB	Telephone conference with Vivian Carvalho regarding deposit by Lewis Longman and Walker and public records request.	0.20	53.40
05/05/2026	MJP	Review communication from Dean Matt regarding agenda for 5/5/26 Finance and Legal Issues Club.	0.20	53.40
	MJP	Perform internal review of Mr. Matt's Public Records request No. 12; conference with Attorney Barnebey to discuss Mr. Matt's Public Records request No. 11; prepare response.	3.80	1,014.60
	MPB	Review questions related to the Dean Matt public records request.	0.40	106.80
	JA	Assist with review of Public Records Request #12 from Dean Matt.	2.10	281.40
05/06/2026	MJP	Outline response to Dean Matt's objections to Public Records Request #12.	0.60	160.20
	MJP	Prepare draft response to Dean Matt's objections to public records request #12.	0.40	106.80
	MJP	Prepare communication to John Fetsick, Curtis Nickerson, and Mike Beaumier		

			HOURS	
		regarding subpoenas.	0.20	53.40
	MJP	Finalize internal review and response to Dean Matt's objections to public records request #11 response; finalize internal review and response to Dean Matt's objections to public records request #12 response; prepare cover letters; prepare additional documents; prepare email to Vivian Carvalho relating to the same.	2.80	747.60
	MPB	Review response to Dean Matt follow up questions; Review questions related to audio and visual cameras; Review of state statutes.	1.10	293.70
	JA	Finalize review of Public Records Request #11 & 12 from Dean Matt.	1.50	201.00
	RDP	review correspondence regarding subpoenas for depositions, review subpoenas and case docket (Depos cancelled)	0.40	94.40
05/07/2026	MJP	Review of issue relating to Dean Matt public records request for invoices for cameras and recordings.	0.20	53.40
	MPB	Telephone conference with the Commission on Ethics; Telephone conference with Steve Zuilkowski's office	0.50	133.50
	MPB	Review Steve Swanson email; Prepare memo to Vivian Carvalho regarding Dean Matt public records request on security information.	0.70	186.90
	RDP	Review correspondence regarding public records request for audio/video recording documentation + research FL statutes, case law, attorney general opinions related to audio/video recording restrictions in public places	2.60	613.60
05/08/2026	MJP	Conferences with Greg Selep and Scott Huebner regarding 5/8 meeting; conference with Attorney Barnebey regarding the same.	0.40	106.80
	MJP	Review Sarasota Paradise Sponsor Agreement; prepare addendum; prepare communication to Sydney Johnson relating to the same.	1.00	267.00
	MJP	Review confidential communication to Chair from Attorney Barnebey.	0.20	53.40
	MJP	Review of summary of finance and legal issues club meeting.	0.20	53.40
	MPB	Prepare for and attend Board meeting; Prepare memo to Vivian Carvalho regarding public records responses.	0.30	80.10
05/12/2026	MJP	Review communication from John Fetsick regarding strategic planning committee.	0.20	53.40
	MJP	Review of issue relating to public records requests 20, 23, and 24.	0.20	53.40
	MJP	Review communication from John Fetsick regarding mold/asbestos testing.	0.20	53.40
	MJP	Initial review of proposed response to public records 20, 23, and 24; email to Vivian Carvalho relating to the same.	1.40	373.80
	MPB	Review Banking RFP and prepare memo to Michael Dennis.	0.80	213.60
	MPB	Prepare memo to Don Ferris checking on documents regarding LLW request.	0.40	106.80
	MPB	Review issues on Dean Matt public records request regarding security cameras.	0.30	80.10
05/13/2026	RDP	Prepare summary of notes regarding audio/video surveillance and restrictions	0.60	141.60
05/14/2026	RDP	Review sunshine manual and Florida statutes regarding elections records and possible public record exemptions + prepare summary of notes	1.40	330.40
05/15/2026	MPB	Prepare memorandum to John Fetsick regarding security systems. Prepare memorandum to John Fetsick regarding zoom meeting technology in the		

			HOURS	
		Lakeside Room.	1.40	373.80
05/18/2026	MJP	Review communication from Dean Matt regarding response to public records request No. 12 objections.	0.20	53.40
	MJP	Prepare follow up communication to Vivian Carvalho regarding Dean Matt's public records request 24; research issues related to Dean Matt's public records requests 2, 23, and 24.	0.50	133.50
	MJP	Review audit summary from Paul Fay.	0.20	53.40
	MJP	Meeting with Attorney Barnebey to review response to Dean Matt's public records request No. 20	0.50	133.50
	MJP	Review communication from Attorney Barnebey regarding security surveillance.	0.20	53.40
	MJP	Review and respond to Vivian Carvalho regarding Dean Matt public records request regarding recording invoices.	0.40	106.80
	MPB	Review draft response to Lewis Longman Walker on Public Records Request; Telephone conference with Vivian Carvalho; Telephone conference with Kwame Jackson.	2.10	560.70
05/19/2026	MJP	Prepare for and attend call with Vivian Carvalho regarding Dean Matt public records requests.	0.40	106.80
	MJP	Prepare comments to draft response to Dean Matt's public records request #20.	0.60	160.20
	MJP	Review communication from John Fetsick regarding form addendum.	0.20	53.40
	MPB	Telephone conference with Vivian Carvalho regarding LLW draft response.	0.30	80.10
05/20/2026	MJP	Prepare communication to John Fetsick regarding form addendum; begin drafting the same.	0.40	106.80
	MPB	Telephone call with Vivian Carvalho on Lewis Longman and Walker public records request.	0.60	160.20
	MPB	Telephone call with Vivian Carvahlo. Attend agenda preparation call. Review and respond to John Fetsick inquiry.	0.40	106.80
05/21/2026	MPB	Review draft Governance Committee document. Review and respond to Scott Huebner. Review and respond to follow up question from Scott Huebner; memo review and respond to Steve Swanson memorandum regarding rule violation matters, Conference with Chair and Marisa Powers.	2.20	587.40
	MPB	Review and respond to Vivian Carvalho regarding Dean Matt question regarding security camera invoices.	0.30	80.10
05/22/2026	MJP	Finalize form addendum; prepare communication to John Fetsick.	0.90	240.30
	MJP	Review communication to Dean Matt and records relating to Mr. Matt's public records request #24.	0.20	53.40
	MPB	Review and respond to Steve Swanson memorandum regarding rule enforcement.	0.30	80.10
05/23/2026	MPB	Review and respond to memorandum to the Board of Supervisors regarding office space and the UES Report.	0.50	133.50
05/26/2026	MJP	Review various communications by and between Scott Huebner, John Fetsick, Attorney Barnebey, and Mike Beaumier regarding asbestos/mold treatment.	0.40	106.80

			HOURS	
	MJP	Review agenda for 6/2 meeting.	0.20	53.40
	MPB	Prepare memo to Mike Beaumier; Telephone conference with Telese Zuberer.	0.20	53.40
05/27/2026	MJP	Review draft email to Board regarding financing options.	0.20	53.40
	MPB	Prepare memo to the Board on Financing alternatives.	1.30	347.10
05/28/2026	MPB	Telephone conference with Vivian Carvalho; Prepare memo to the Board on the Ethics opinion case.	0.40	106.80
05/29/2026	MJP	Review of communications between Attorney Barnebey and Scott Huebner regarding governance committee.	0.20	53.40
	MPB	Prepare memorandum to Telese Zuberer.	0.20	53.40
05/31/2026	MPB	Review and respond to Telese Zuberer memorandum regarding PBM.	0.20	53.40
		TOTAL FOR THE ABOVE SERVICES	43.80	11,060.80
		TOTAL CURRENT WORK		11,060.80
		PREVIOUS BALANCE		$9,954.98
		AMOUNT DUE (includes Previous Balance if shown above)		$21,015.78

If you prefer to receive paperless invoices by email, please complete the information below or email billing@blalockwalters.com.

________ Yes, I would prefer paperless billing by email.

Email Address for paperless billing purposes:

____

Please Provide Invoice Number With Payment to:
Blalock Walters P A 802 11th Street West Bradenton, FL 34205
Federal Tax ID # 59-1950976