3501 Quadrangle Blvd., Suite 270, Orlando, FL 32817 Phone: 407-723-5900 Fax: 407-723-5901 http://universityparkrd.com/

The **Meeting** of the **University Park Recreation District** will be held on **Friday, April 14, 2023, at 1:00 p.m.** at the Community Center located at 8301 The Park Boulevard, University Park, FL 34201 and or virtually.

Meeting ID: 845 8893 8513

Passcode: 755354

Join meeting via Zoom:

https://us02web.zoom.us/j/84588938513?pwd=eUE4Q3BTNGVLNXBsOGViRXk1cWo2QT09

BOARD OF SUPERVISORS' MEETING AGENDA

Organizational Matters

- Call to Order
- Roll Call to Confirm Quorum
- Public Comment Period [for any members of the public desiring to speak on any proposition before the Board]
- Supervisor Requests & Comments

Administrative Matters

- 1. Consideration of the Minutes of the February 28, 2023, Board of Supervisors Workshop Meeting
- 2. Consideration of the Minutes of the March 10, 2023, Board of Supervisors Meeting

Staff Report Matters

- 3. District Counsel
- 4. District Manager
- 5. Club Management: Management Discussion & Analysis Report (under separate cover)



Business Matters

- 6. Capital Improvement Plan Update
 - a. Project Update & Estimates
 - b. Timeline & Communication Plan
 - c. Financing Plan
- 7. FY 2024 Budget Update and Key Assumptions
- 8. Review & Consideration of Resolution 2023-06, Retaining Bond Counsel (under separate cover)
- 9. Review & Consideration of Resolution 2023-07, Retaining District Engineer (under separate cover)
- 10. Review & Consideration of Resolution 2023-08, Retaining Financial Advisor (under separate cover)
- 11. Review & Consideration of Resolution 2023-09, Acceptance of the FY2022 Audited Financial Statements (under separate cover)
- 12. Review & Consideration of Resolution 2023-10, Business Plan (Under separate cover)
- 13. Review & Consideration of Resolution 2023-11, Project Management (Under separate cover)
- 14. Review & Consideration of Resolution 2023-12, Resident Advisory Panel (Under separate cover)

District Financial Matters

15. Ratification of Payment Authorizations # 89-90

Date	Meeting Type	Time	Location	Note
May 2, 2023	Workshop Meeting	2:00 PM to 4:00 PM	University	Community Center
			Park	-
May 16, 2023	Board of Supervisors	1:00 PM	University	Community Center
	Proposed Budget		Park	-
	Meeting FY24			

Adjournment



Consideration of the Minutes of the February 28, 2023, Board of Supervisors Workshop Meeting

MINUTES OF MEETING

UNIVERSITY PARK RECREATION DISTRICT WORKSHOP MEETING Tuesday, February 28, 2023 10:00 a.m. Community Center 8301 The Park Boulevard, University Park, FL 34201

Board Members present at roll call in person or via phone:

Sally Dickson Chairperson

Mark Criden Vice Chairperson

Steve Ludmerer Treasurer and 2nd Vice Chairperson

David Murphy Assistant Secretary
Rusty Piersons Assistant Secretary

Also, Present in person or via phone:

Vivian Carvalho District Manager - PFM Group Consulting LLC

Venessa Ripoll PFM Group Consulting LLC (via phone)

Mark Barnebey District Counsel – Blalock Walters Attorneys at Law

John Fetsick General Manager - Country Club

Curtis Nickerson Director of Properties & Facilities – Country Club

FIRST ORDER OF BUSINESS

Organizational Matters

Call to Order and Roll Call

The meeting was called to order at 10:01 a.m. by Ms. Dickson and Ms. Carvalho confirmed quorum to proceed with the meeting. Those in attendance are outlined above.

Public Comments

There was no public comment at this time.

SECOND ORDER OF BUSINESS

Discussion

Update from Mark Criden Regarding the Presentation to the Neighborhood Chairs

Mr. Criden provided an update concerning the meetings with the Neighborhood Chairs in the Community. He had given a brief overview of his presentation with the committees and homeowners who had attended the meeting. He discussed his plans with Mr. Fetsick and Mr. Nickerson in regard to the upcoming deferred maintenance and capital projects. Mr. Fetsick and Mr. Ludmerer had done a reserve study to accurately capture how much money the district will need over the next 20 years. He mentioned the immediate projects such as the changing of the irrigation system for the golf course which will cost around \$5.2 million as well as the kitchen expansion where Chef Roger will be deeply involved in the process. He went on to discuss some projects that could be done further down the line including parking and advocating for moving the office downstairs and moving the locations of the Varsity Club and Pro Shop as well as adding an elevator and a break room. He talked about the idea of either decreasing the number of social members allowed or increasing the opportunities for more residents to become social members. He will provide a full presentation during the March 10, 2023, Board of Supervisors Meeting.

THIRD ORDER OF BUSINESS

Presentation from Steve Ludmerer Regarding the Financing Options

Mr. Ludmerer provided a presentation to the Board concerning the capital needs of the District. He stated that the capital needs from 2023 – 2027 would be about \$15.5 million and provided a reserve study executive summary which detailed all of the assets to maintain and replace from 2023 – 2027. Mr. Fetsick summarized the return-on-investment situation. Mr. Ludmerer stated that once the district has reviewed the improvement plan for Phase 2 at the March 10, 2023, meeting, they can then agree on an assessment and/or bond amount to proceed with the assessment methodology and bond referendum. A lengthy discussion continued on this item.

FOURTH ORDER OF BUSINESS

Input from the Board of Supervisors Regarding the Business Plan Concept

The Board decided to defer this item to the next workshop meeting on April 4, 2023, from 2:00 p.m. – 4:00 p.m.

FIFTH ORDER OF BUSINESS

Adjournment

There were no additional items to come be	efore the Board.
•	favor, the February 28, 2023, Board of Supervisors reation District was adjourned at 11:58 a.m.
Secretary / Assistant Secretary	Chairperson / Vice Chairperson

Consideration of the Minutes of the March 10, 2023, Board of Supervisors Meeting

MINUTES OF MEETING

UNIVERSITY PARK RECREATION DISTRICT BOARD OF SUPERVISORS MEETING Friday, March 10, 2023 1:00 p.m. Community Center 8301 The Park Boulevard, University Park, FL 34201

Board Members present at roll call in person or via phone:

Sally Dickson Chairperson

Mark Criden Vice Chairperson

Steve Ludmerer Treasurer / 2nd Vice Chairperson

David Murphy Assistant Secretary
Rusty Piersons Assistant Secretary

Also, Present in person or via phone:

Vivian Carvalho District Manager – PFM Group Consulting LLC

Venessa Ripoll PFM Group Consulting LLC (via phone)

Brent Wilder PFM Financial Advisors

John Fetsick General Manager – Country Club

Curtis Nickerson Director of Properties & Facilities- Country Club

Mark Barnebey District Counsel – Blalock Walters Attorneys at Law

Various Members of the General Public

FIRST ORDER OF BUSINESS

Organizational Matters

Call to Order and Roll Call

The meeting was called to order at 1:03 p.m. by Ms. Dickson and Ms. Carvalho confirmed quorum to proceed with the meeting. Those in attendance are outlined above.

Public Comments

Mr. Case stated that the University Park Community Association Chair Council is currently meeting in the Lakeside room and suggested the Board of the RD consider moving the meetings to the Lakeside room as well. The Board will look into the option and consideration since in the previous times there was always issue with the audio in the room and via zoom.

SECOND ORDER OF BUSINESS

Administrative Matters

Consideration of the
Minutes of the January 31,
2023, Board of Supervisors
Workshop Meeting, the
Minutes of the February 10,
2023, Board of Supervisors
Meeting and the Minutes of
the February 14, 2023,
Continued Board of
Supervisors Workshop
Meeting

The Board reviewed the minutes.

ON MOTION by Mr. Murphy, seconded by Mr. Piersons, with all in favor, the Board approved the Minutes of the January 31, 2023, Board of Supervisors Workshop Meeting, the Minutes of the February 10, 2023, Board of Supervisors Meeting and the Minutes of the February 14, 2023, Continued Board of Supervisors Workshop Meeting.

THRID ORDER OF BUSINESS

Staff Report Matters

District Counsel – Mr. Barnebey stated the DRI and site zoning amendments are moving along swiftly. He had spoken with the general counsel from Herons Glenn who provided some insight concerning the committee under the sunshine law. He mentioned that there is a transfer fee for the CCR/UP Community Association.

District Manager – Ms. Carvalho reminded the Board of the dates for the next upcoming meetings:

- Workshop Meeting: April 4, 2023 @ 2:00 p.m.
- Workshop Meeting: April 14, 2023 @ 1:00 p.m.

Club Management (Management Discussion & Analysis Report) – Mr. Fetsick updated the Board on the new staff including Ms. Christina Dickman as the new Dining Room

Manager and Chef Rogers is back alongside of Sous Chef McCoy, starting on March 27 and March 15 respectively. He stated that there are a total of 1,288 members, 61 active trial memberships, and 152 grandfathered non-members. He mentioned that Mr. Lee Salerno is an excellent addition to the Racquet Club program. He stated that with Chef Rogers back, they are focusing on the reduction of the cost of goods sold with efficiency and effectiveness.

FOURTH ORDER OF BUSINESS

Business Matters

Presentation from Mark Criden Pertaining to Capital Improvement Projects

Mr. Criden reviewed the presentation of the capital improvement projects that are currently undergoing as well as reviewing the proposal and renderings. He stated that the total cost of the project would cost \$12,935.00. He requested authorization for an estimator for 6 components at a cost of \$2,500.00. Ms. Dickson commented how well the rendering proposal fit the consistency of the look they were going for.

Mr. Murphy asked if the estimator could check the capability of adding a second floor to the Varsity Club and if could be restructured. Mr. Criden stated that he will have a discussion with Mr. Michael Band, who is the recommended estimator, concerning licenses. A second floor for the varsity club could be used for more office space, Ms. Dickson asked about the potential of adding windows as well.

ON MOTION by Mr. Criden, seconded by Mr. Murphy, with all in favor, the Board approved a not to exceed amount of \$2,500 for an estimation of cost and certified engineer.

Presentation from Steve
Ludmerer Pertaining to
Financing Options for the
Capital Improvement Projects
and Timeline

Mr. Ludmerer provided an overview of the presentation including the key dates for required Board action. There was a lengthy discussion concerning the financing options for the capital improvement projects where Mr. Fetsick provided some feedback. Mr. Ludmerer requested a summary of the conversations that were had about the neighborhood. Mr. Piersons asked for more details concerning the irrigation projects that are ongoing.

Mr. Mantia had some questions about the bank loan and the bond tax exemption. He also provided the Board with some refinancing options such as a 30-year bond with a 5.5% coupon and mentioned that banks are more lenient and give more flexible pre-payment options as early as the year after they close. Mr. Case mentioned that a 20-year loan would

not have too much overhead cost of closing versus a 30-year bond. Mr. Mantia stated that the reserves and numbers should be used sparingly. Ms. Gay thanked Mr. Ludmerer for the presentation and stated her support for the bond and project cost. She mentioned that the fitness center should have more data in order to gain support needed to utilize that space.

FIFTH ORDER OF BUSINESS	<u>District Financial Matters</u>
	Ratification of Payment Authorizations #87-88
Mr. Fetsick reviewed the payment authorizations.	
ON MOTION by Mr. Criden, seconded by Mr. Ludmo Payment Authorizations #87-88.	erer, with all in favor, the Board ratified
	Supervisor Requests & Comments
Mr. Criden mentioned that he will talk to bond council of \$15 million.	concerning the not to exceed amount
FIFTH ORDER OF BUSINESS	<u>Adjournment</u>
There were no additional items to come before the Bo	ard.
ON MOTION by Mr. Criden, seconded by Mr. Piersor Board of Supervisors Meeting of University Park Rep.m.	
Secretary / Assistant Secretary C	hairperson / Vice Chairperson

Club Management
Management Discussion & Analysis Report
(under separate cover)

Review & Consideration of Resolution 2023-06, Retaining Bond Counsel (Under separate cover)

Review & Consideration of Resolution 2023-07, Retaining District Engineer (Under separate cover)

Review & Consideration of Resolution 2023-08, Retaining Financial Advisor (Under separate cover)

Consideration of Resolution 2023-09, Acceptance of the FY2022 Audited Financial Statements (Under separate cover)

Consideration of Resolution 2023-10, Business Plan (Under separate cover)

Consideration of Resolution 2023-11, Project Management (Under separate cover)

Consideration of Resolution 2023-12, Resident Advisory Panel (Under separate cover)

Ratification of Payment Authorizations #89 - 90

3/2/2023

Payment Authorization No. 89

O&M - General Fund Expenses

Vendor	Invoice	<u>Description</u>	A	mount
PFM	OE-EXP-02-2023-48	Postage	\$	6.57
Phillips Feldman Group	147271	Accounting Services	\$	750.00
McClatchy Company, LLC	180728	Notice of Public Meeting - February 2023	\$	164.23

O&M - General Fund Expenses Total

920.80

Asst. Secretary/Secretary



Bill To:

University Park Recreation District c/o PFM Group Consulting District Accounting Department 3501 Quadrangle Blvd., Suite 270 Orlando, FL 32817 United States of America

Remittance Options:

Via Mail:

PFM Group Consulting LLC PO Box 65126 Baltimore, MD 21264-5126 United States of America

RE:

January 2023 Postage \$6.57

Expenses

Total Amount Due

Date	Invoice Number
February 21, 2023	OE-EXP-02-2023-48
Payment Terms	Due Date
Upon Receipt	February 21, 2023

Company Address:	
1735 Market Street 42nd Floor Philadelphia, PA 19103 +1 (215) 5676100	

\$6.57

\$6.57

1 of 1

Date:

Client:

2/15/2023

Invoice Number:

147271 10619

C/O Paul Fay, Controller University Park Recreation District 7671 The Park Boulevard University Park, FL 34201

- Please make your check payable to Phillips Feldman Group and enclose the top portion of this invoice with your payment.
- You may make your payment online at WWW.SWFLCPAS.COM by credit card, debit card or e-check or by calling our office.

For professional services rendered as follows:

Progress billing relative to out of pocket expense for LeaseCrunch software

\$750.00

Invoice Total: \$750.00

INVOICE

DUE AND PAYABLE UPON RECEIPT

A monthly finance charge of 1 1/2% will be applied on all unpaid items after 30 days. This monthly finance charge is calculated at an Annual Percentage Rate of 18%.





Beaufort Gazette Belleville News-Democrat Bellingham Herald Bradenton Herald Centre Daily Times Charlotte Observer Columbus Ledger-Enquirer The Herald - Rock Hill Herald Sun - Durham Idaho Statesman Island Packet Kansas City Star Lexington Herald-Leader Merced Sun-Star Miami Herald el Nuevo Harald - Miami Modesto Bee Raleigh News & Observer The Olympian Sacramento Bee Fort Worth Star-Telegram The State - Columbia Sun Herald - Biloxi

Sun News - Myrtle Beach The News Tribune Tacoma The Telegraph - Macon San Luis Obispo Tribune Tri-City Herald Wichita Eagle

Page 1 of 1

UNIVERSITY PARK RECREATION DISTRICT Attn: Accounts Payable 7671 THE PARK BOULEVARD UNIVERSITY PARK BRADENTON, FL 34201

i.	BRUARY INVOICE	
Invoice No.:	180728	
Invoice Date:	02/28/2023	
Due Date:	03/30/2023	
Bill-To Account:	29585	
Sales Rep:	Crystal Trunick	

Dates	Order No.	Description	Product	Size	Billed Units	Times Run	Net Amount
02/03/2023 - 02/03/2023	374690	Print Legal Ad-IPL01068160 IPL0106816	BRD-Bradenton Herald Legal [Legals & Public Notices CLS	1 × 63 L	63 L	1	\$74.88
02/22/2023 - 02/22/2023	385558	Print Legal Ad-IPL01106250 IPL0110625	BRD-Bradenton Herald Legal Legals & Public Notices CLS	1 x 54 L	54 L	1	\$89.35

Fe	bruary Summary
Amount Due:	\$164.23

Please Return This Portion With Your Payment (Thank You)

McClatchy Company LLC PO Box 510150 Livonia MI 48151

ADVERTISING INVOICE

UNIVERSITY PARK RECREATION DISTRICT Attn: Accounts Payable 7671 THE PARK BOULEVARD UNIVERSITY PARK BRADENTON, FL 34201

	FEBRUARY INVOICE
Invoice No.:	180728
Account No.:	29585
Account Name:	UNIVERSITY PARK RECREATION DISTRICT
Amount Due:	\$164.23

Email questions to ssccreditandcollections@mcclatchy.com

McClatchy Company LLC PO Box 510150 Livonia Mi 48151

3/16/2023

Payment Authorization No. 90

O&M - General Fund Expenses

<u>Vendor</u>	<u>Invoice</u>	<u>Description</u>	 <u>Amount</u>
Blalock Walters	40896-000-53	General Representation - February 2023	\$ 6,736.00
Blalock Walters	40896-028-8	Amendment to Dri Dev. Order & GDP	\$ 2,995.00
Phillips Feldman Group	147388	FY 2022 Audit	\$ 5,000.00

O&M - General Fund Expenses Total

Vivian Carvalho

\$ 14,731.00

Asst. Secretary/Secretary

Asst Treasure

P.O. Box 469 Bradenton, Florida 34206-0469 ph: 941.748.0100 fx: 941.745.2093

UNIVERSITY PARK RECREATION DISTRICT PFM FINANCIAL ADVISORS, LLC 3504 LAKE LYNDA DRIVE, SUITE 107 ORLANDO, FL 32817 Page 1 February 28, 2023 Account # 40896-000 Invoice # 40896-000-53

ATTN: ACCOUNTSPAYABLE@UNIVERSITYPARK-FL.COM

GENERAL REPRESENTATION

REMITTANCE COPY

\$6,736.00

40896-000

MPB

Federal Tax ID # 59-1950976



WE MAKE A DIFFERENCE

P.O. Box 469• Bradenton, Florida 34206-0469 ph: 941.748.0100 fx: 941.745.2093

UNIVERSITY PARK RECREATION DISTRICT PFM FINANCIAL ADVISORS, LLC 3504 LAKE LYNDA DRIVE, SUITE 107 ORLANDO, FL 32817

Page: 1 February 28, 2023 Account # 40896-000 Invoice # 40896-000-53

ATTN: ACCOUNTSPAYABLE@UNIVERSITYPARK-FL.COM

GENERAL REPRESENTATION

MPB

For Professional Services Rendered Thru 02/28/2023

02/01/2023	MJP MJP MPB	Review of issue relating to Mutual Cooperation Agreement. Review current CCR and proposed amendments. Telephone conference with John Fetsick and the Chair; work on CCR amendment issues.	HOURS 0.20 0.50 0.50	44.00 110.00 125.00
02/02/2023	MJP MPB	Review of proposed CCR amendments; analysis regarding the same; review relevant amendments. Telephone conference with Vivian Carvalho.	3.10 0.40	682.00 100.00
02/03/2023	MJP MPB	Continued review of proposed amendments to CCRs. Telephone call to Rusty Pierson.	0.70 0.10	154.00 25.00
02/05/2023	MPB	Review issue related to Heron Glen trip.	0.20	50.00
02/07/2023	MPB	Telephone conference with Rusty Pierson.	0.60	150.00
02/08/2023	MPB	Review rules for rate adjustments.	6.50	1,625.00
02/09/2023	MJP	Review of agenda for meeting.	0.20	44.00
	MPB	Work on response to letter from John Moran; review and respond to Memorandum from Sally Dickson.	1.40	350.00
02/10/2023	MJP	Review of information relating to CCRs.	0.20	44.00
	MJP	regarding CCR amendments.	1.20	264.00
	MPB	Finalize letter to James Moran; preparation for and attendance at Board meeting.	3.40	850.00
02/13/2023	MPB	Review and respond to Memorandums from David Murphy; telephone call to John Fetsick.	0.30	75.00

UNIVERSITY PARK RECREATION DISTRICT GENERAL REPRESENTATION MPB

Page: 2 February 28, 2023 Account # 40896-000 Invoice # 40896-000-53

			HOURS			
02/14/2023	MPB JO	Review draft Charter Ordinance; preparation for and attendance at Workshop. Review emails from Jamie Elbert regarding revised documents.	2.60 0.40	650.00 50.00		
02/16/2023	MPB	Telephone conference with Bob Gang regarding bond covenants.	0.30	75.00		
02/17/2023	MPB	Telephone conference with Bob Gang's office.	0.10	25.00		
02/21/2023	MJP MPB	Review of issue relating to CCR amendments.	0.20	44.00		
		Review and respond to Memorandum from Rusty Pierson; telephone conference with Vivian Carvalho and Steve Ludmerer.	0.70	175.00		
02/22/2023	MPB	Preparation for and attendance at Agenda meeting.	0.90	225.00		
02/28/2023	MPB	Review and respond to Memorandum from Steve Ludmerer; preparation for and attendance at University ark Recreation District Workshop; conference with John Fetsick regardiung possible claims. TOTAL FOR THE ABOVE SERVICES	3.20 27.90	800.00 6,736.00		
		TOTAL CURRENT WORK		6,736.00		
		PREVIOUS BALANCE		\$4,038.50		
PAYMENTS RECEIVED						
02/14/2023		Payment received on account. Thank you!		-4,038.50		
		AMOUNT DUE (includes Previous Balance if shown above)		\$6,736.00		

Please Return the Remittance Copy with Your Payment Make Check Payable to Blalock Walters, P.A. Federal Tax ID # 59-1950976



P.O. Box 469 Bradenton, Florida 34206-0469 ph: 941.748.0100 fx: 941.745.2093

UNIVERSITY PARK RECREATION DISTRICT PFM FINANCIAL ADVISORS, LLC 3504 LAKE LYNDA DRIVE, SUITE 107 ORLANDO, FL 32817 Page 1 February 28, 2023 Account # 40896-028 Invoice # 40896-028-8

ATTN: ACCOUNTSPAYABLE@UNIVERSITYPARK-FL.COM

AMENDMENT TO DRI DEV. ORDER & GDP

REMITTANCE COPY

BALANCE

40896-028

MPB

\$2,995.00

	fer to receive paperless invoices by email, please complete the formation below or email <u>billing@blalockwalters.com</u> .
_	Yes, I would prefer paperless billing by email.
	Email Address for paperless billing purposes:
,	

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WE MAKE A DIFFERENCE

P.O. Box 469• Bradenton, Florida 34206-0469 ph: 941.748.0100 fx: 941.745.2093

UNIVERSITY PARK RECREATION DISTRICT PFM FINANCIAL ADVISORS, LLC 3504 LAKE LYNDA DRIVE, SUITE 107 ORLANDO, FL 32817

Page: 1 February 28, 2023 Account # 40896-028 Invoice # 40896-028-8

ATTN: ACCOUNTSPAYABLE@UNIVERSITYPARK-FL.COM

AMENDMENT TO DRI DEV. ORDER & GDP

MPB

For Professional Services Rendered Thru 02/28/2023

02/06/2023	MPB	Work on status of amendments to DRI and General Development Plan.	HOURS				
			0.20	55.00			
02/10/2023	JO	Work on revisions to ordinances.	1.25	125.00			
02/13/2023	JO	Work on revisions to ordinances and application materials.	1.50	150.00			
02/14/2023	JO	Continue to work on application for revised DRI and zoning ordinance application.	0.80	80.00			
02/15/2023	JO	Work on applications in ACCELA. Email with County staff. TOTAL FOR THE ABOVE SERVICES	1.10 4.85	110.00 520.00			
02/28/2023		MANATEE COUNTY BUILDING AND DEVELOPMENT SERVICES DEVELOPMENT OF REGIONAL IMPACT - DEVELOPMENT ORDER AMENDMENT TOTAL ADVANCES		2,475.00 2,475.00			
		TOTAL CURRENT WORK		2,995.00			
		PREVIOUS BALANCE		\$1,462.50			
PAYMENTS RECEIVED							
02/14/2023		Payment received on account. Thank you!		-1,462.50			
		AMOUNT DUE (includes Previous Balance if shown above)		\$2,995.00			

UNIVERSITY PARK RECREATION DISTRICT AMENDMENT TO DRI DEV. ORDER & GDP MPB Page: 2 February 28, 2023 Account # 40896-028 Invoice # 40896-028-8

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Yes, I would prefer paperless billing by email.
Email Address for paperless billing purposes:
Please Return the Remittance Copy with Your Payment

Please Return the Remittance Copy with Your Payment Make Check Payable to Blalock Walters, P.A. Federal Tax ID # 59-1950976

Date:

3/6/2023 147388

Invoice Number: Client:

10619

C/O Paul Fay, Controller University Park Recreation District 7671 The Park Boulevard University Park, FL 34201

- Please make your check payable to Phillips Feldman Group and enclose the top portion of this invoice with your payment.
- You may make your payment online at WWW.SWFLCPAS.COM by credit card, debit card or e-check or by calling our office.

For professional services rendered as follows:

Progress billing for fees relative to the Audit for the period ending September 30, 2022

\$5,000.00

Invoice Total: \$5,000.00

INVOICE

DUE AND PAYABLE UPON RECEIPT

A monthly finance charge of 1 1/2% will be applied on all unpaid items after 30 days. This monthly finance charge is calculated at an Annual Percentage Rate of 18%.



Certified Public Accountants

801 Laurel Oak Drive, Suite 303, Naples, FL 34108 P 239 566 1600 | F 239 566 1901 | swflcpas.com