12051 Corporate Boulevard, Orlando, FL 32817 Phone: 407-723-5900 http://universityparkrd.com/

The following is the proposed agenda for the upcoming Meeting of the Board of Supervisors for the University Park Recreation District ("District"), scheduled to be held at **1:00 p.m.** on **Friday, January 17, 2020** at the University Park Country Club, . A quorum will

be confirmed prior to the start of the meeting.

For those unable to attend the meeting in person, you may call in or join the meeting via Zoom.

Phone: 1-844-621-3956 Participant Code: 791 906 961 #

Zoom <u>https://zoom.us/j/6980816070</u>

NOTE: If you are calling into the meeting by phone or Zoom, please MUTE your line!

PROPOSED BOARD OF SUPERVISORS' MEETING AGENDA

- Call to Order
- Roll Call to Confirm Quorum
- Public Comment Period

Administrative Matters

- 1) Consideration of Minutes
 - a. Board of Supervisors' Meeting, December 13, 2019
 - b. Auditor Selection Committee Meeting, December 13, 2019Business Matters
- 2) Review of the Auditor Selection Committee Rankings & Selection of an Auditor (provided under separate cover)
- 3) Discussion of the FY2019-2020 Amended Proposed Budget for UPCC
- 4) Discussion of Golf Carts
- 5) Appoint a Supervisor to Seat 1
 - a) Sondra Ettinger
 - b) Paul Gibson
 - c) James Long
 - d) Harry See

District Financials

- 6) Review of District Financial Position
- 7) Review of the Enterprises' Financial Position (provided under separate cover



Other Business

- A. Staff Reports
 - 1. District Counsel
 - District Manager –
 Candidates Seeking Seat 1 Position

Date	Meeting Type	Time	Location	Note
February 14, 202	BOS			

B. Supervisor Requests

Adjournment



Consideration of Minutes

Auditor Selection Committee Minutes Of December 13, 2019

MINUTES OF MEETING

UNIVERSITY PARK DISTRICT AUDITORS SELECTION COMMITTEE MEETING Friday, December 13, 2019 at 1:00 p.m. University Park Country Club's Lakeside Room 7671 The Park Blvd., University Park, Florida 34201

Board Members present at roll call:

Nancy Kopnisky

Bruce Mantia

Committee Member

Committee Member

Committee Member

Committee Member

Committee Member

Alan Mishlove Committee Member (via phone)

Also, Present:

Hank Fishkind PFM

Steve Ludmerer Consultant

Mark Barnebey Blalock Walters Law Firm
Laurie Evans University Park County Club

FIRST ORDER OF BUSINESS

Call to Order and Roll Call

The meeting was called to order at 1:00 p.m. Those in attendance are outlined above.

SECOND ORDER OF BUSINESS

Public Comment Period

There were no public comments.

THIRD ORDER OF BUSINESS

Review and Auditing Services Proposal & Selection Criteria

Mr. Ludmerer explained that a change in State Law required Mr. Ludmerer resign from the Auditor Selection Committee. The Chair appointed Ms. Kopnisky in his place. Dr. Fishkind described the process for selection.

Mr. Mantia began the discussion by reviewing the criteria and the proposals.

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Review of Proposals

- a) Berger, Toombs, Elan, Gaines& Frank
- b) DiBartolomeo, McBee, Hartley & Barnes
- c) Grau & Associates
- d) Phillips Harvey Group
- e) Suplee, Shea, Cramer & Rocklein
- Mr. Crouch discussed the proposals. He liked PHG, and Suplee.
- Mr. Mishlove added comments

The committee's technical advisor, Mr. Ludmerer agreed with ranking PHG and Suplee. He also liked DMHB. Mr. Tobin concurred.

Ms. Kopnisky agreed and requested oral interviews for PHG, Suplee and DMHB.

FIFTH ORDER OF BUSINESS

Ranking of Proposal

The Auditor Selection Committee Meeting did not feel comfortable ranking the proposals today. The Auditor Selection Committee was continued until January 6, 2020 at 9:30 a.m. At this time, the three auditors would be allotted 1 hour each: 30 minutes for presentation and 30 minutes for a Q & A.

Secretary / Assistant Secretary	Chairman / Vice Chairman

Board of Supervisors' Meeting December 13, 2019

MINUTES OF MEETING

UNIVERSITY PARK RECREATION DISTRICT BOARD OF SUPERVISORS MEETING Friday, October 13, 2019 at 1:25 p.m. University Park Country Club, Lakeside Room, 7671 The Park Blvd., University Park, Florida 34201

Board Members present at roll call:

Bob Wood Board Member
Nancy Kopnisky Board Member
Steve Ludmerer Board Member
Beth Bertsch Board Member
Michael Smith Board Member

Also, Present:

Hank Fishkind PFM

Mark Barnebey Blalock Walters Law Firm

Laurie Evans County Club
Curtis Nickerson Country Club

Alan Mishlove PFM (via phone)

Various Members of the General Public - See Attached

FIRST ORDER OF BUSINESS

Call to Order and Roll Call

The meeting was called to order at 1:25 p.m. Those in attendance are outlined above.

Those present stood for the Pledge of Allegiance.

SECOND ORDER OF BUSINESS

Opening Comments

Mr. Smith provided opening remarks.

THIRD ORDER OF BUSINESS

Public Comments

There were no public comments at this time.

FOURTH ORDER OF BUSINESS

Consideration of Minutes

- a) Consideration of Minutes of the Board of Supervisors' Meeting, October 29, 2019
- b) Consideration of Minutes of the Auditor Selection Committee, October 29, 2019
- c) Consideration of Minutes of the Board of Supervisors' Continued Meeting, November 4, 2019

The Board reviewed the Minutes of the Board of Supervisors' Special Meeting dated October 29, 2019.

ON MOTION by Ms. Kopnisky, seconded by Mr. Ludmerer, with all in favor, the Board approved Minutes of the Board of Supervisors' Meeting, October 29, 2019.

A suggestion was made to table the Auditor Selection Committee Workshop dated October 29, 2019.

ON MOTION by Ms. Kopnisky, seconded by Mr. Ludmerer, with all in favor, the Board tabled Minutes of the Auditor Selection Committee Workshop dated October 29, 2019.

The Board reviewed the minutes for the Board of Supervisors' Continued Meeting dated November 4, 2019.

ON MOTION by Mr. Ludmerer, seconded by Ms. Kopnisky, with all in favor, the Board approved the Minutes of the Board of Supervisors' Continued Meeting, November 4, 2019

FIFTH ORDER OF BUSINESS

Auditor Selection Committee Recommendation

No recommendation, the Auditor Selection Committee meeting was continued to January 6, 2020 at 9:30 a.m.

ON MOTION by Ms. Bertsch, seconded by Ms. Kopnisky, with all in favor, the Board tabled The Auditor Selection Committee Recommendation until January 10, 2020 at 1:00 p.m.

SIXTH ORDER OF BUSINESS

Consideration of Resolution 2020-04, Adopting the Amended General Fund Budget for FY 2018-2019 The Board reviewed Resolution 2020-04.

ON MOTION by Mr. Ludmerer, seconded by Ms. Bertsch, with all in favor, the Board approved Resolution 2020-04, Adopting the Amended General Fund Budget for FY 2018-2019.

SEVENTH ORDER OF BUSINESS

Discussion of Bond Related Matters

- a) Supplemental Assessment Report
- b) Consideration of Resolution 2020-05, Ratifying, Confirming, and Approving the Sale of Series 2019 Bonds

The Supplemental Assessment Report is included in Resolution 2020-05. The Board reviewed Resolution 2020-05.

ON MOTION by Mr. Ludmerer, seconded by Ms. Bertsch, with all in favor, the Board approved Resolution 2020-05, Ratifying, Confirming, and Approving the Sale of Series 2019 Bonds.

EIGHTH ORDER OF BUSINESS

Matters Related to the Acquisition of the Country Club

- a) Consideration of Resolution 2020-06, Setting a Public Hearing Date and Approving a Preliminary Fiscal Year 2019-2020 Budget
- b) Consideration of Resolution 2020-07, Setting a Public Hearing Date on the Adoption of Rules Related to Usage and Fees for the County Club and Other District Property
- c) Ratify Insurance if applicable

Ms. Evans and Mr. Nickerson discussed the process for Capital Projects in 2020 for the Clu	Ms.	Evans and Mr.	Nickerson	discussed the	process for (Capital Proi	ects in 2020 l	for the Clu	ub
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The Board reviewed Resolution 2020-06.

ON MOTION by Ms. Kopnisky, seconded by Mr. Ludmerer, with all in favor, the Board approved Resolution 2020-06, Setting February 14, 2020 as the Public Hearing Date and Approving a Preliminary Fiscal Year 2019-2020 Budget.

The Board reviewed Resolution 2020-07.

ON MOTION by Ms. Kopnisky, seconded by Mr. Ludmerer, with all in favor, the Board approved Resolution 2020-07, Setting February 14, 2020 as the Public Hearing Date on the Adoption of Rules Related to Usage and Fees for the County Club and Other District Property.

A discussion took place about ratifying the insurance including coverage for cyber.

ON MOTION by Mr. Ludmerer, seconded by Ms. Kopnisky, with all in favor, the Board ratified the Insurance.

NINTH ORDER OF BUSINESS

Review of District Financial Position

Dr. Fishkind reviewed the District financials with the Board.

TENTH ORDER OF BUSINESS

Staff Reports

District Counsel- Mr. Barnebey reported on insurance claims. Mr. Ludmerer asked about the 4 remaining owners who have not paid the assessment.

A lawsuit will be filed against Mr. Dowdell. There will be a report at the January meeting.

District Manager- Dr. Fishkind stated that District Management is working with Club staff to assure a smooth transition.

The newsletter will announce Board position will be open prior to the January meeting. Interested candidates must provide a one page summary of why they wish to serve on the Board and their qualifications. There was a call for candidates and the Board will appoint a successor to Mr. Smith. Ms. Evans will assist.

Supervisor Requests- Mr. Woods reported that he is negotiating a resolution concerning reimbursement of legal fees. Mr. Ludmerer requested reimbursement of legal costs of Saevin Group.

Mr. Ludmerer reported the execution of Mutual Cooperation Agreement.

Mr. Smith noted that 2019 was a challenging year and the Board prevailed, completed the transaction, and extended Board term. Residents will take over the HOA. A new Board will be elected November 2020. Mr. Smith will resign at the end of the January meeting. Mr. Smith recommended a replacement. The Board appoints a replacement.

ELEVENTH ORDER OF BUSINESS	Adjournment
Mr. Wood requested a motion to adjourn.	
ON MOTION by Ms. Bertsch, seconded by Ms 13. 2019 Board of Supervisors' Meeting for Ur	. Kopnisky, with all in favor, the Tuesday, December niversity Park was adjourned.
Secretary / Assistant Secretary	Chairman / Vice Chairman

Review of the Auditor Selection Committee
Rankings and Selection of an Auditor
(provided under separate cover)

Discussion of the FY 2019-2020 Amended Proposed Budget for UPCC

FY20 Amended Proposed Budget

Original			Amended					
Doscription		Proposed (2019-2020	Para tat	Amended Proposed FY2020		F	Difference Favorable (Unfavorable)	
Description		Budget	Description		F12020	(U	nravorable)	
REVENUE:			REVENUE:					
RESTAURANT INCOME	\$	2,152,912	RESTAURANT OPERATIONS		2,152,912	\$	-	
MEMBERSHIP DUES		3,344,010	MEMBERSHIP DUES		\$ 3,200,091			
OTHER INCOME		5,760	INITIATION FEES & OTHER INC		137,835			
		3,349,770			3,337,926		(11,844)	
GOLF OPERATIONS		2,502,587	GOLF OPERATIONS		2,877,887			
GOLF MERCH-GROSS PROFIT		105,075						
		2,607,662			2,877,887		270,225	
TENNIS & FITNESS CENTRE		89,485	TENNIS & FITNESS CENTRE		89,485		-	
TOTAL REVENUE	\$	8,199,829	TOTAL REVENUE	\$	8,458,210	\$	258,381	
EXPENSES:			EXPENSES:					
PAYROLL & RELATED:			PAYROLL & RELATED:					
RESTAURANT	\$	1,238,029						
GOLF OPERATIONS		337,338						
CARTS		139,501						
GOLF MERCHANDISE		30,344						
GOLF COURSE MAINTENANCE		1,389,249						
TENNIS & FITNESS CENTRE		212,231						
GENERAL & ADMINISTRATIVE		924,705						
TOT PAYROLL & RELATED	\$	4,271,397		\$	-	\$	4,271,397	
DIRECT EXPENSES:			DIRECT EXPENSES:					
RESTAURANT OPERATIONS			RESTAURANT OPERATIONS		2,534,927			

RESTAURANT CGS RESTAURANT OPER EXP	\$	810,418 486,480 1,296,898		2,534,927	(1,238,029)
GOLF OPERATIONS CARTS GOLF MERCHANDISE		237,956 155,125 3,420	GOLF COURSE MAINTENANCE	\$ 1,161,609 0 0	
GOLF COURSE MAINTENANCE		1,250,490 1,646,991	GOLF COURSE MAINTENANCE	2,559,739 \$ 3,721,348	(2,074,357)
TENNIS & FITNESS CENTRE		131,409	TENNIS & FITNESS CENTRE	343,640	(212,231)
GENERAL & ADMIN TOTAL DIRECT EXPENSES	\$	296,959 3,372,257	GENERAL & ADMIN TOTAL DIRECT EXPENSES	1,482,801 8,082,716	(1,185,842)
NET CLUB PROFIT(LOSS) BEFORE FIXED CHARGES	\$	<u>556,175</u>			
FIXED CHARGES: DEPRECIATION GAIN/LOSS ON SALE OF ASSETS INTANGIBLE TAX INTEREST EXPENSE PENALTIES	\$	240,000 0 0 0	Eliminated		
PROPERTY INSURANCE PROPERTY TAXES TOTAL FIXED CHARGES	\$	197,532 0 437,532	Included in Direct Expenses		
RET INCUME (LUSS) FROM CLUB OPS	<u>\$</u>	118,643	#		

CAPITAL EXPENDITURES NET INCOME (LUSS) AFTER CAPITAL EXP.	\$ \$0 118,643			
TOTAL INIT FEES NET INCOME (LOSS) AFTER CAPITAL EXP.	 88,425	Included in Rev Section		
& INITIATION FEES	\$ 207,068			
ADD BACK NON-CASH DEPR	 (240,000)	Eliminated		
EBITDA Interfund Transfer - General Fund	\$ 447,068 (447,068)	INTERFUND TRANSFER	375,494	\$ (71,574)
TOTAL EXPENSES			8,458,210	\$ 6,126
NET INCOME	\$0.00		\$0.00	

Discussion of Golf Carts

Appoint a Supervisor to Seat 1

From: Settlinger
To: Carol Harris

Subject: Candidate for RD Board of Supervisors

Date: Thursday, December 26, 2019 10:40:33 AM

Attachments: Resume December, 2019.docx

EXTERNAL EMAIL: Use care with links and attachments.

Dear Ms. Harris,

Attached please find a one-page note containing a summary of my resume and the reason I wish to serve on the RD Board of Supervisors.

My full name is:

Sondra S. Ettlinger

My mailing address is 7849 Wilton Crescent Circle, University Park, Florida, 34201

My email address is settlinger@comcast.net

My mobile phone number is 941-726-2397

My home phone number is 941-351-2789

Thank you and the current board for their consideration.

Sondra S. Ettlinger

SONDRA S. ETTLINGER

OBJECTIVE

I have been a University Park Homeowner for the last 22 years and have been active in my neighborhood, our community, and the Ladies Golf Association (Treasurer, Directory Chair, Games Chair, and Social Chair). I also manage a 40 member weekly Saturday Golf Group and a bi-monthly 30 member Friday 13 hole group.

Our travel job of lecturing on cruise ships worldwide for the past 21 years has now ended, and I seek a chance to use my substantial skills for the community here at home.

SKILLS & ABILITIES

Public Speaking

Personal Computer Skills

Experienced Researcher

Financial Experience

EXPERIENCE

TURNOVER STEERING COMMITTEE - UNIVERSITY PARK, FLORIDA

Worked with John Whyte and others

Boundaries Chairperson

WILTON CRESCENT NEIGHBORHOOD - UNIVERSITY PARK, FLORIDA

Increased neighborhood funding reserves without increasing dues by negotiating with vendors to keep quality up and costs down.

WINDWARD COMMUNITY - ATLANTA, GEORGIA

As neighborhood chair, renegotiated neighborhood contracts leading to significant decrease in homeowner dues.

H&R BLOCK, INC. – ATLANTA, GEORGIA

February 1992 - May 1997

Specialized in Trusts and Estates

RACETRAC PETROLEUM - ATLANTA, GEORGIA

September 1980 - February 1992

Reported directly to the CEO on store visits throughout 12 states. Conducted final inspection on more than 100 new stores prior to opening.

EDUCATION

UNIVERSITY OF NEBRASKA-LINCOLN, BACHELOR OF SCIENCE IN EDUCATION

Double major in Speech and English with Science minor Graduated Suma cum laude: Mortar Board member

The sign at the entrance to our community does not say University Park; it says University Park Country Club. To me, this signifies that, along with our outstanding entryway, restful lakes, beautiful landscaping and well-tended roads, our Country Club is an important, defining asset for UPCC homeowners. As a RMD board member, I will work to foster positive community commitment to all of our University Park assets.

From: Paul Gibson

To: Beth Bertsch; Steven Ludmerer; Bob Wood; Nancy Kopnisky

Cc: Carol Harris; Michael Smith

Subject: University Park RD Board open seat

Date: Wednesday, December 18, 2019 4:36:16 PM

Attachments: Paul Gibson resume.docx

ATT00001.htm

EXTERNAL EMAIL: Use care with links and attachments.

Please consider this my application to fill the remainder of Michael Smith's term as an RD Board member.

Information about my interests, and experience is attached.

In the near future, I hope to meet those of you that I do not already know, and perhaps have the opportunity to discuss with you my background, and the requirements of this open Board position.

In the meantime, If you need further information, please let me know.

Paul Gibson 6633 St James Crossing University Park, FL 34201 cell - 508-397-1828 Paul Gibson 6633 St. James Crossing, University Park, FL 34201 508-397-1828; railpub01@gmail.com

- Full time Saint James Park resident and Full family member of the Club since 2018.
- Twenty-eight year management career in manufacturing, environmental services, custom home building and financial services industries.
- Eighteen years as a small business owner.



My wife, Re Gibson, and I moved from Boston to University Park in 2018, expecting to kick back and enjoy the retirement years. Little did I know that we were joining an incredible community, with the exciting and dynamic future that we have ahead in University Park!

My personality includes a strong affinity for connecting with others to develop personal relationships, and then seeking out common experiences and interests. And, I believe that helps me develop a bond with people from many backgrounds and groups. As someone with many years of business experience, I have effective negotiation skills, and a good ability to analyze problems and develop and implement solutions. I prefer coalition building, but can work individually if required.

And because I am a recent addition to the University Park community, my perspective on issues and problems is somewhat different from that of long time residents – not necessarily better, but new and different.

The ownership turnover of the University Park CC has set us all on a new path with unique challenges ahead. I would welcome the opportunity to help our community negotiate that path, and to achieve the maximum long-term benefits for all of our residents.

Business Experience:

- 2000-2018 owner/operator of Railpub, a retail on-line specialty book seller.
- 1972-2000 various management roles in purchasing, logistics and materials for Bemis Corp., Ludlow Corp., KeyCorp, Shipley Chemicals, Avery Dennison Corp., J.R. Sullivan Homes, and Clean Harbors.

Community Service:

- National railroad historical society, Director and Treasurer, 2009present.
- Wrentham, MA Lake Pearl improvement committee, 2007-2010.

From: <u>James LONG</u>
To: <u>Carol Harris</u>

Subject: Re: RD Board postion

Date: Friday, January 3, 2020 4:52:34 PM

EXTERNAL EMAIL: Use care with links and attachments.

Yes I am on both counts. Also a registered voter.

On Jan 3, 2020, at 4:03 PM, Carol Harris < harrisca@pfm.com > wrote:

Good afternoon Mr. Long -

Can you please verify you are a US Citizen and a Florida Resident?

Thank you.

Carol

Carol L. Harris Assistant District Manager

Please Note the Change in Email and Phone Numbers

PFM Group Consulting LLC

<u>HarrisCa@PFM.com</u> | **phone** 407.723.5900 | **fax** 407.723.5901 | **toll free** 844.736.4233 | **web** <u>pfm.com</u> 12051 Corporate Blvd. | Orlando, FL 32817

From: James LONG [mailto:longjames@comcast.net]

Sent: Friday, January 3, 2020 3:53 PM **To:** Carol Harris < harrisca@pfm.com>

Subject: RD Board postion

EXTERNAL EMAIL: Use care with links and attachments.

Ms. Carol Harris Assistant District manager University Park Recreation District

James Long 6607 Hunter Combe Crossing University Park 34201 longjames@comcast.net 941 358 9426 mobile 941 350 9643 Ms. Harris,

I am expressing my interest in assuming the remainder of the term of Michael Smith.

I have been an active resident of University Park for eight years. My attendance at board meetings as well as attending court hearings have given me insight into current board matters.

I look forward to serving my community through this position.

Respectfully submitted, James Long

Harry See From: Carol Harris To:

Subject:

Date: Sunday, December 22, 2019 11:28:48 AM

image0.jpeg ATT00001.txt Attachments:

EXTERNAL EMAIL: Use care with links and attachments.

Hi Carol

I am interested in being on the board of University Park RD Attached is my resume thank

Harry See 8025 Hampton CT University Park, FI 34201 Issee50601 (2301,00m 781-258-4649

I started in the HVAC/R business in 1959, My first job was working for N. W Day Supply Conin Cambridge Mr. Day Supply headquarters was based in Historia Ct... We had two branches, at thus time We grow to 16 branches and 185 employees at the height of Day Supply Co. I started in the stipping dept. and worked my way to bounter sales and then to outside sales main 1979 I was promoted to the sales manager job, and then became the President of Ony Supply in 1986. We said Day Supply Co. May of 2000.

I started at F.W. Webb/Webb Air in June 2000 taking their business into the Refrigeration Equipment and Parts industry we grew the infligeration division to 95,000,000,000. Setting up training programs on refrigeration and bringing in the correct ignoratory for the company.

I was the President of Boston Refigeration Service Engineering Society for 3 years also Secretary/Pressurer for 23 year I was Vice-President of ARWIW holesales National

I graduated from Littleton High School, going on to graduate from Wentworth Institute of Engineering. I majored in HV AC/R (Reating, Ventilation: Air Conclinioning and Refrigeration), toing on to Bryant College for Business Administration. After I completed the Dale Cameric course in Salesmanship I became a weekly instructor for 2 years.

Lectined January 1, 2010

Personal

I was married in 1959 and vidowed in 2013; we had three bo) in which all three have graduated from college. They are all married. We have eight grandchildren their ages tange from 35 to 21 years old and three great grandchildren.

We bought our home in University Park in 1999, becoming snow birds until 2012. I became a full time resident in 2012.

Evolunteered at Samsota Memorial Hospital for five years, Today I km a tenebre and volunteer in the Samsota School System.

I was a partner in Georgetown Country Club in Georgetown. Mass for 12 years, I understand what it takes to run and operator golf course I feel that would to ussel to RD Board.

Review
Of
District Financials

FY 2018-2019 Final

Statement of Activities (YTD)

As of 12/31/2019

	General Fund	Bond Fund	Construction Fund	Enterprise Fund	Total
<u>Revenues</u>					
Off-Roll Assessments	\$193,688.54				\$193,688.54
Debt Proceeds		\$1,982,402.09			1,982,402.09
Debt Proceeds			\$21,429,704.50		21,429,704.50
Total Revenues	\$193,688.54	\$1,982,402.09	\$21,429,704.50	\$0.00	\$23,605,795.13
<u>Expenses</u>					
Insurance	\$2,614.00				\$2,614.00
Management	12,500.00				12,500.00
District Counsel	4,797.55				4,797.55
District Counsel - Extraordinary	41,753.61				41,753.61
Accounting	8,333.34				8,333.34
Postage & Shipping	11.60				11.60
Legal Advertising	436.41				436.41
Bank Fees	135.00				135.00
Contingency	189.97				189.97
Web Site Maintenance	416.66				416.66
Dues, Licenses, and Fees	175.00				175.00
Other Financing Uses			\$17,160,561.50		17,160,561.50
Total Expenses	\$71,363.14	\$0.00	\$17,160,561.50	\$0.00	\$17,231,924.64
Other Revenues (Expenses) & Gains (Losses)					
Total Other Revenues (Expenses) & Gains (Losses)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Change In Net Assets	\$122,325.40	\$1,982,402.09	\$4,269,143.00	\$0.00	\$6,373,870.49
Net Assets At Beginning Of Year	\$294,672.07	\$0.00	\$0.00	\$0.00	\$294,672.07
Net Assets At End Of Year	\$416,997.47	\$1,982,402.09	\$4,269,143.00	\$0.00	\$6,668,542.56

Statement of Financial Position As of 12/31/2019

	General Fund	Bond Fund	Construction Fund	Enterprise Fund	Long Term Debt	Total					
		<u>Assets</u>									
Current Assets General Checking Account Accounts Receivable Debt Service Reserve A1 Bond Interest A1 Bond Acquisition/Construction A1 Bond Cost of Issuance A1 Bond	\$450,085.83 1,087.00	\$1,270,243.76 712,158.33	\$4,214,278.00 54,865.00			\$450,085.83 1,087.00 1,270,243.76 712,158.33 4,214,278.00 54,865.00					
Total Current Assets	\$451,172.83	\$1,982,402.09	\$4,269,143.00	\$0.00	\$0.00	\$6,702,717.92					
Investments Amount Available in Debt Service Funds Amount To Be Provided Total Investments		\$0.00	\$0.00	\$0.00	\$1,982,402.09 22,017,597.91	\$1,982,402.09 22,017,597.91 \$24,000,000.00					
Total Assets	\$451,172.83	\$1,982,402.09	\$4,269,143.00	\$0.00	##########	\$30,702,717.92					
<u>Liabilities and Net Assets</u>											
Current Liabilities Accounts Payable	\$34,175.36					\$34,175.36					
Total Current Liabilities	\$34,175.36	\$0.00	\$0.00	\$0.00	\$0.00	\$34,175.36					
Long Term Liabilities Revenue Bonds Payable - Long-Term					###########	\$24,000,000.00					
Total Long Term Liabilities		\$0.00	\$0.00	\$0.00	###########	\$24,000,000.00					
Total Liabilities	\$34,175.36	\$0.00	\$0.00	\$0.00	###############	\$24,034,175.36					
Net Assets Net Assets - General Government Current Year Net Assets - General Govt.	\$294,672.07 122,325.40					\$294,672.07 122,325.40					
Current Year Net Assets, Unrestricted		1,982,402.09				\$0.00 \$1,982,402.09					
Current Year Net Assets, Unrestricted			4,269,143.00			\$0.00 \$4,269,143.00					
Total Net Assets	\$416,997.47	\$1,982,402.09	\$4,269,143.00	\$0.00	\$0.00	\$6,668,542.56					
Total Liabilities and Net Assets	\$451,172.83	\$1,982,402.09	\$4,269,143.00	\$0.00	##########	\$30,702,717.92					

Budget to Actual

For the period of 10/1/2019 Through 12/31/2019

Fund: (001) General Fund - Operations & Maintenance

	Year To Date						
	Actual*	Budget	Variance	FY20			
				Budget			
<u>Revenues</u>							
Assessments	\$177,911.27	\$50,000.00	\$127,911.27	\$200,000.00			
Other Income & Other Financing Sources	\$0.00	\$0.00	\$0.00	\$0.00			
Inter-Fund Transfers	\$0.00	\$35,252.75	\$(35,252.75)	\$141,011.00			
Prior Year Surplus Forward	\$299,270.56	\$48,629.75	\$250,640.81	\$194,519.00			
Net Revenues	\$477,181.83	\$133,882.50	\$343,299.33	\$535,530.00			
General & Administrative Expenses							
Insurance	\$2,614.00	\$701.25	\$(1,912.75)	\$2,805.00			
Management	\$12,500.00	\$18,750.00	\$6,250.00	75,000.00			
Dissemination Agent	\$0.00	\$0.00	\$0.00	0.00			
District Counsel	\$4,797.55	\$8,750.00	\$3,952.45	35,000.00			
District Counsel - Non-Recurring	\$41,753.61	\$70,000.00	\$28,246.39	280,000.00			
Assessment Administration	\$0.00	\$2,500.00	\$2,500.00	10,000.00			
Audit	\$0.00	\$1,500.00	\$1,500.00	6,000.00			
Accounting	\$8,333.34	\$12,500.00	\$4,166.66	50,000.00			
Travel and Per Diem	\$0.00	\$1,250.00	\$1,250.00	5,000.00			
Telephone	\$0.00	\$0.00	\$0.00	0.00			
Postage & Shipping	\$11.60	\$375.00	\$363.40	1,500.00			
Copies	\$0.00	\$500.00	\$500.00	2,000.00			
Legal Advertising	\$436.41	\$1,250.00	\$813.59	5,000.00			
Bank Fees	\$135.00	\$112.50	\$(22.50)	450.00			
Meeting Set Up	\$0.00	\$6,750.00	\$6,750.00	27,000.00			
Contingency	\$189.97	\$6,000.00	\$5,810.03	24,000.00			
Web Site Maintenance	\$416.66	\$1,650.00	\$1,233.34	6,600.00			
Dues, Licenses, and Fees	\$175.00	\$43.75	\$(131.25)	175.00			
Short Term Financing Interest	0	\$1,250.00	\$1,250.00	5000			
Total General & Administrative	\$71.363.14	\$133.882.50	\$62.519.36	\$535.530.00			
Expenses							
Total Expenses	\$71.363.14	<u>\$133.882.50</u>	\$62.519.36	<u>\$535.530.00</u>			
Net Income (Loss)	\$405,818.69	\$0.00	\$405,818.69	\$0.00			

^{*} Actual Expenses may lag by up to two months

Review of the Enterprise's
Financial Position
(provided under separate cover)